

# 27 November 2014

Market Information NZX Limited Level 2, NZX Centre 11 Cable Street Wellington New Zealand Company Announcements Office Australian Securities Exchange Limited Exchange Centre Level 6, 20 Bridge Street Sydney NSW 2000 Australia

# **TOWER Limited FY14 Result for announcement to market**

In accordance with NZSX Listing Rules; and ASX Listing Rules 4.3A, I enclose the following for release to the market in relation to TOWER Limited (NZE/ASX: TWR) FY14 Result for announcement to market:

- 1. Media release
- 2. ASX Appendix 4E
- 3. NZX Appendix 1
- 4. NZX Appendix 7
- 5. Management Review
- 6. Financial Statements (including independent Auditor's Report)

TOWER's Chairman Michael Stiassny, Chief Executive Officer David Hancock, and Chief Financial Officer Michael Boggs, will discuss the full year results at 10:00am New Zealand time today.

Michael Boggs Chief Financial Officer TOWER Limited ARBN 088 481 234 Incorporated in New Zealand

For further information, please contact: Julia Belk Head of Capital and Investor Relations Phone: +64 9 925 0034 Email: julia.belk@tower.co.nz



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# TOWER delivers strong full-year result as focused general insurer

TOWER has reported a net profit after tax (NPAT) of \$23.6 million for the year ended 30 September 2014.

Underlying general insurance NPAT, which reflects the continuing business, increased 32.3% to \$25.1 million.

Highlights from FY2014 include:

- Gross Written Premium \$297.6m, up 6.6%
- General Insurance Underlying Net Profit After Tax \$25.1m, up 32.3%
- Strong performance from the Pacific 79.1% growth in underlying NPAT
- Sale of TOWER Life (N.Z.) Limited for \$36 million
- Industry leading Canterbury progress at 88% settled or completed
- Full year dividend 14.5 cps unimputed, up 31.8%
- Capital return through buybacks of \$56.7 million during the year
- Intention to undertake on-market buy-back of up to \$34 million

Reported NPAT was down from \$34.4 million for FY2013, as the prior year included abnormal items as well as earnings from divested businesses. TOWER is now a focused general insurer after divesting its health, life and investments businesses.

TOWER Chairman Michael Stiassny said the underlying result was pleasing and reflected the improving industry backdrop and solid progress in TOWER's strategy to be a leading light in New Zealand and Pacific general insurance.

"Stronger underlying profit, progress on the Canterbury rebuild, further asset sales and prudent capital management have supported shareholder returns," he said.

"Capital management remains a priority for the board. We intend to implement an on-market buy back to return up to \$34 million, or up to 10% of TOWER's issued capital."

In line with TOWER's 90-100% NPAT payout policy, the Board is pleased to announce a final dividend of 8.0 cents per share unimputed. This brings the full year dividend to 14.5 cents per share, an increase of 31.8%.

Chief Executive Officer David Hancock said TOWER has an attractive platform for growth in general insurance. The company continued to focus on growth through three strategic pillars of financial performance, customer satisfaction and staff engagement.

"We are pleased with the improvement in our underlying general insurance profit in FY2014. Customer retention, brand recognition, net promoter score and staff engagement measures have also improved significantly in the last 12 months. Along with a continued focus on cost management this is expected to help us unlock the potential of our general insurance brand in New Zealand and the Pacific," he said.



"Strong responses to our SmartDriver app and Full replacement for fire benefit highlight the potential for further innovation by leveraging technological change and our risk management capabilities."

Mr Hancock said the solid growth in general insurance was particularly encouraging given the significant adverse weather events that continued to impact claims across the industry.

Large claim weather events had a major financial impact in FY2014, costing \$14.4 million, up from \$9.6 million in the previous year.

New reinsurance cover in place from 1 October 2014, which covers multiple large events (excluding New Zealand earthquakes) from \$1 million and up to \$5 million per event, is expected to reduce future earnings volatility.

The Pacific business enjoyed a strong rebound in earnings following the devastation of Cyclone Evan in the previous year and now represents almost a third of group net profit.

"We are exploring opportunities to further expand our presence in the Pacific, which represents exciting growth opportunities aligned to core competencies," he said. "TOWER has been looking out for Kiwis for more than 140 years. We want to use our deep experience in New Zealand and the Pacific to grow shareholder value."

TOWER made further progress on the Canterbury rebuild, reaching 88% of all claims settled and closed. As part of the Reserve Bank of New Zealand's annual review, the required solvency margin was reduced by \$30 million.

TOWER completed the sale of its remaining life insurance business in August for \$36 million, following a multi-year corporate restructure to create a pure general insurer.

Capital management remains a key component of TOWER's approach to shareholder value. In addition to increased dividends, TOWER returned \$56.7 million to shareholders in 2014 via share buy backs and repaid \$81.8 million in bonds to become debt free.

Mr Hancock said TOWER remained a very well capitalised business and was carrying \$141 million in capital above solvency requirements.

The focus to grow shareholder value in FY2015 would be:

- Drive growth and efficiency through staff engagement
- Unlock brand potential through customer service
- Maintain a leading position in attractive Pacific markets
- Capitalise on the opportunities presented by industry consolidation
- Deliver financial performance
- Efficiently manage risk and capital for better returns

It is currently intended that the on-market buy-back of up to \$34 million will commence in the first quarter of calendar year 2015. Details of the buyback will be announced on NZX and ASX in the required form, and a disclosure document sent to all shareholders, once final advice on an appropriate timetable for the buy-back is considered, and Board approval is given to proceed.

The final dividend will be paid on 3 February 2015 to shareholders on the register on 22 January 2015.

**ENDS** 



For further information, please contact: Tracey Palmer Head of Corporate Communications Mobile: +64 21 837 860 Email: tracey.palmer@tower.co.nz

APPENDIX 4E
PRELIMINARY FINAL REPORT
27 November 2014
ASX LISTING RULES 4.3A

#### **TOWER LIMITED PRELIMINARY FINAL REPORT**

Current Reporting Period	12 Months ended 30 September 2014
Previous Reporting Period	12 Months ended 30 September 2013

### RESULTS FOR ANNOUNCEMENT TO THE MARKET

RESULTS FO	OR ANNOUNCEMENT TO THE	EWARRET
	Year Ended	Movement (+/ -) from Year
	30 September 2014	Ended 30 September 2013
	000's	
Total revenue from ordinary activities	NZ\$ 303,061	+6.0%
Net profit from ordinary activities after tax attributable to shareholders	NZ\$ 21,624	+5062.1%
Net profit attributable to shareholders	NZ\$ 23,194	-32.3%

# FINAL DIVIDEND

A final dividend of NZ 8.0 cents per share has been declared. The Record Date is 22 January 2015. The dividend will have no imputation credits attached and will be paid net of withholding tax (where applicable) on 3 February 2015. No franking credits apply. Participation in TOWER's dividend reinvestment plan will not apply for the final dividend.

### ADDITIONAL COMMENTS

- Total revenue from ordinary activities and net profit from ordinary activities after tax are greater than prior year primarily as a result of increased premium revenue.
- Net profit attributable to shareholders decreased from prior year as a result of divestment activity. 2013 figures include two months of profit from Health; six months of profit from Investments and 10 months of profit from non-participating Life Insurance businesses. These businesses did not form part of the Group in 2014.
- The 2013 year included gains on sale of Investments and non-participating Life businesses net of directly attributable costs of sale. 2013 also included a loss of NZ\$9 million, being the after tax effect of movements in the discount rate used to value individual risk life insurance policy liabilities.
- 2014 net profit from ordinary activities included 11 months of profits from the remaining life business; costs related to the Australian branch insurance liability transfer; gains on sale of the remaining life business; and final settlement of the non-participating life business (both net of appropriate attributable costs).
- Net profit for the year ended 30 September 2014 was NZ\$23.6 million, including minority interest of NZ\$0.4 million (2013: \$34.4 million including minority interest of \$0.1 million). 2013 comparatives for total revenue have been restated to NZ\$285.8 million (from NZ\$282.6 million as previously reported to NZX) due to current year reclassification of commission and other revenue from management and sales expenses in accordance with accounting standards.

Additional Appendix 4E disclosure requirements can be found in the attached 2014 audited Financial Statements for TOWER Limited and its subsidiaries and Presentation.

# FULL YEAR PRELIMINARY ANNOUNCEMENTS AND FULL YEAR RESULTS

# **RESULTS FOR ANNOUNCEMENT TO THE MARKET**

TOWER LIMITED			
Reporting Period	12 months to 30 September 2014		
Previous Reporting Period	12 months to 30 September 2013		

	Amounts (000s)	Percentage change
Revenue from ordinary activities	NZ\$ 303,061	6% increase
Net profit from ordinary activities after tax attributable to shareholders	NZ\$ 21,624	5062.1% increase
Net profit attributable to shareholders	NZ\$ 23,194	32.3% decrease

Final Dividend	Amount per security	Imputed amount per security
	NZ 8.0 cents	Nil
Record Date	22 January 2015	
Dividend Payment Date	3 February 2015	

Comments	Total revenue from ordinary activities and Net profit from ordinary activities after tax are greater than prior year primarily as a result of increased premium revenue.
	Net profit attributable to shareholders decreased from prior year as a result of divestment activity. 2013 figures include two months of profit from Health; six months of profit from Investments and 10 months of profit from non-participating Life Insurance businesses. These businesses did not form part of the Group in 2014.
	The 2013 year included gains on sale of Investments and non-participating Life businesses net of directly attributable costs of sale. 2013 also included a loss of NZ\$9 million, being the after tax effect of movements in the discount rate used to value individual risk life insurance policy liabilities.
	2014 net profit from ordinary activities included 11 months of profits from the remaining life business; costs related to the Australian branch insurance liability transfer; gains on sale of the remaining life business; and final settlement of the non-participating life business (both net of appropriate attributable costs).
	Net profit for the year ended 30 September 2014 was NZ\$23.6 million, including minority interest of NZ\$0.4 million (2013: \$34.4 million including minority interest of \$0.1 million). 2013 comparatives for total revenue have been restated to NZ\$285.8 million (from NZ\$282.6 million as previously reported to NZX) due to current year reclassification of commission and other revenue from management and sales expenses in accordance with accounting standards.

Additional Information TOWER's DRP will not apply for the final dividend.

Refer attached 2014 audited Financial Statements for TOWER Limited and its subsidiaries and Presentation for more detailed analysis and explanation.

#### EMAIL: announce@nzx.com

# Notice of event affecting securities

NZSX Listing Rule 7.12.2. For rights, NZSX Listing Rules 7.10.9 and 7.10.10. For change to allotment, NZSX Listing Rule 7.12.1, a separate advice is required.

Number of pages including this one (Please provide any other relevant details on additional pages)

Full name of Issuer	TOV	VER L	imited											
Name of office make this noti		sed to			Michael Boggs				Authority for e.g. Directors		Directo	rs' resolut	tion	
Contact phone number	е	09 3	69 2172			Contact fa number	09	9 369 2160		E	oate 2	7 / 1	1 /	2014
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OFFICE USE ONLY
Ex Date:
Commence Quoting Rights:
Cease Quoting Rights 5pm:
Commence Quoting New Securities:
Cease Quoting Old Security 5pm:

Security Code: Security Code:





#### 27 November 2014

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# **TOWER Management Review - Full Year to 30 September 2014**

# **Year Highlights & Achievements:**

- Underlying General Insurance net profit up 32.3% to \$25.1 million
- Gross written premium up 6.6% to \$297.6 million, supported by rate increases
- Pacific Underlying NPAT up 79.1% to \$8.2 million
- Final dividend 8.0 cps (unimputed), up 33.3% and full year dividend 14.5 cps (unimputed), up 31.8% from FY2013
- Capital return of \$56.7 million returned to shareholders in FY2014
- Investment in brand, product and service:
  - Launch of SmartDriver in April 2014
  - Launch of new "Full replacement for fire" house insurance product in October 2014
  - Winner of "Innovation of the year" award at New Zealand Insurance Industry Awards 2014
- Focus on staff engagement, efficiency and cost structure to support growth in multiple channels
   key measure of staff engagement up strongly- AON Hewitt survey score up 22.4% to 60
- Improved customer satisfaction through significant improvements to Net Promoter Score up to 29 as at September 2014
- Canterbury rebuild progress continues with 88% of claims now settled and closed. RBNZ annual review allows for solvency release of \$30 million
- Additional reinsurance programme to reduce earnings volatility
- Sale of TOWER Life (NZ) Limited completed, releasing \$36 million
- Well capitalised company with \$141 million in capital above regulatory minimum solvency requirements
- New on-market buy-back announced of up to 10% of issued capital (or \$34 million whichever is lower)



# **Building shareholder value**

TOWER reported a net profit after tax (NPAT) of \$23.6 million for the year ended 30 September 2014. This compares to NPAT of \$34.4 million in FY2013 that included abnormal items and profits from divested businesses associated with the corporate restructure.

Underlying general insurance NPAT was \$25.1 million, an increase of 32.3%, and included a 79.1% increase in underlying net profit from the Pacific. This underlying profit excludes the impact of Christchurch earthquakes, the revaluation of Australian liabilities and the gain/loss on sale of businesses.

The result reflects the improving industry backdrop and solid progress in executing our strategy to be the leading light in New Zealand and Pacific general insurance. The sale of TOWER Life (N.Z.) Limited (TLNZ) represents the last major asset sale of a multi-year corporate restructuring to establish TOWER as a pure general insurer.

During the year TOWER made significant progress on implementing the growth strategy in New Zealand and the Pacific. Stronger underlying performance, progress on the Canterbury rebuild, further asset sales and prudent capital management have supported shareholder returns.

The strong capital position allowed the return of \$56.7 million to shareholders through buy backs in January and September 2014.

In line with the 90-100% NPAT payout policy the Board announced a final dividend of 8.0 cents per share unimputed, bringing the full year dividend to 14.5 cents per share, compared to 11.0 cents unimputed in the previous year. The dividend will be paid on 3 February 2015 to shareholders on the register on 22 January 2015 (record date).

In addition, TOWER intends to undertake a further share buyback of up to 10% of issued capital (or \$34 million whichever is lower) to be acquired on-market over the next 12 months.

During the year the Board was pleased to welcome a new director, Rebecca Dee-Bradbury, who will stand for election at the 2015 Annual Shareholder Meeting.

# **Performance**

General Insurance	2014	2013	Movement %
Reported			
Gross Written Premium (GWP) (\$m)	297.6	279.3	6.6%
General Insurance Reported NPAT (\$m) 1	24.3	(3.3)	-
Underlying			
Underwriting profit (\$m)	23.7	25.4	-6.6%
General Insurance Underlying NPAT (\$m) <sup>2</sup>	25.1	19.0	32.3%
Claims ratio (%)	50.8%	50.6%	20bp
Combined ratio (%)	90.0%	88.4%	160bp
Group			
Reported NPAT (\$m)	23.6	34.4	-31.3%
EPS 3 (c)	11.3	0.1	-
DPS (c)	14.5	11.0	31.8%

- General Insurance Reported NPAT, excluding the TOWER Life (N.Z) Limited business and the loss of sale in 2014.
- General Insurance Underlying NPAT excludes impact of the Canterbury earthquakes and the discontinuation of the Australia business. Includes profit attributable to shareholders from continuing operations only, including the impact of Canterbury earthquakes.



General insurance underlying net profit after tax was \$25.1 million, an increase of 32.3% on prior year, supported by a 6.6% growth in Gross Written Premium.

The solid result for the year was encouraging given significant adverse weather events that continued to impact claims activity across the industry. Large claim events cost \$14.4 million in FY2014, up from \$9.6 million in the previous year. New reinsurance cover in place from 1 October 2014, which covers multiple large events (excluding New Zealand earthquakes) from \$1 million and up to \$5 million per event, will reduce future earnings volatility.

During the year, TOWER continued to focus on the strategic pillars of financial performance, customer satisfaction and staff engagement.

It's early days, but our focus on customer service, product innovation, people and cost management is beginning to bear fruit, which should support over the medium-term our underlying performance.

Customer retention, brand recognition, net promoter score and staff engagement measures have improved markedly in the last 12 months, and this is expected to help us unlock the potential of our general insurance brand in New Zealand and the Pacific.

Strong responses to our SmartDriver app and move to offer full replacement for fire house insurance highlight the potential for customer benefit and product innovation through leveraging technological change and our risk management capabilities.

We are working over the medium term toward a significant improvement to expense ratios through the implementation of new customer management systems and processes. At the same time investing in people to drive a high performance culture and further operating efficiencies. Our focus on staff engagement and efficiency has led to an increase in our AON Hewitt Survey of 22.4% from 49 to 60 in FY2014.

The Pacific business enjoyed a strong rebound in earnings following the devastation of Cyclone Evan in 2013 and now represents almost a third of general insurance underlying net profit. We are exploring opportunities to further expand our presence in the Pacific. This market represents growth opportunities aligned to our core strength and competencies.

TOWER is looking to take advantage of industry consolidation and rationalisation to improve its skill base. We are also working to broaden the strong portfolio of alliance relationships to enhance our distribution channels.

TOWER made further progress on the Canterbury rebuild, reaching 88% of all claims settled and closed for customers as at 30 September 2014, up from 81% at the half year. The Reserve Bank of New Zealand (RBNZ) annual review in August 2014 allowed for the release of \$30 million from the required Minimum Solvency Margin, reducing this to \$50 million.

TOWER completed the sale of its remaining life insurance business, TOWER Life (N.Z.) Limited, in August for \$36 million, following a multi-year corporate restructure to create a pure general insurer.

Capital management remains a key component of TOWER's approach to shareholder value. In addition to increased dividends, TOWER returned \$56.7 million to shareholders in FY2014 via share buy backs and repaid \$81.8 million in bonds to become debt free.

TOWER remains a very well capitalised business and, before launching the latest \$34 million on-market buy back, is carrying \$141 million in capital above regulatory minimum solvency requirements.



# **Group Profit Summary**

\$ million	2014	2013	Movement \$m	Movement %
General Insurance	25.1	19.0	6.1	32.3%
Life 1	5.7	12.0	(6.3)	-52.6%
Health	0.0	0.9	(0.9)	-100.0%
Investments	0.0	4.0	(4.0)	-100.0%
Business unit net profit after tax	30.8	35.9	(5.1)	-14.2%
Corporate financing costs and investment income	(1.1)	(3.9)	2.7	-70.9%
Corporate expenses	(2.3)	(3.3)	1.1	-32.0%
Profit excluding the impact of discount rate and abnormal items	27.4	28.7	(1.3)	-4.5%
Discount rate effect	0.0	(9.0)	9.0	-100.0%
(Loss)/Profit on disposal of subsidiaries	(3.0)	37.0	(40.0)	-108.0%
Impact of Canterbury earthquakes	(0.1)	(15.2)	15.1	-99.9%
Revaluation of Australia liabilities and FX loss	(0.7)	(7.1)	6.4	-90.0%
Reported net profit after tax <sup>2</sup>	23.6	34.4	(10.8)	-31.3%

<sup>1.</sup> Life includes profits from significant part of life business sold in FY13, and the remaining TLNZ sold in FY14

Group net profit after tax was \$23.6 million in FY2014, a decrease of 31.3% on prior year, due to now discontinued business units contributing to FY2013 and significant profit on disposals recorded in prior year.

General Insurance contributed \$25.1 million net profit after tax in FY2014, an increase of 32.3% on prior year, while TOWER Life (N.Z.) Limited contributed \$5.7 million for part of the year until the sale of this business in August 2014.

Group corporate financing costs and investment income decreased in FY2014 due to a reduction in interest expense following the repayment of \$81.8 million bonds in April 2014.

Abnormal items were a loss of \$3.8 million in FY2014, primarily due to the sale of TOWER Life (N.Z.) Limited in the year, compared to abnormal gains of \$14.7 million (excluding discount rate effect of \$9.0 million) in prior year due to the profits on sale of the investments and health businesses, offset by IT systems write-down, loss of non-participating life business, impact of Canterbury earthquakes and sale of Australia liabilities.

A number of items are classified as discontinued operations in the Group financial statements



### **General Insurance**

\$ million	2014	2013	Movement \$m	Movement %
Gross earned premiums	285.1	267.2	17.9	6.7%
Reinsurance	(48.0)	(47.9)	(0.1)	0.2%
Net premiums	237.1	219.3	17.8	8.1%
Net incurred claims	(106.1)	(101.3)	(4.8)	4.7%
Large claim events <sup>1</sup>	(14.4)	(9.6)	(4.8)	49.5%
Management and sales expenses	(92.9)	(83.0)	(9.9)	12.0%
Underwriting profit	23.7	25.4	(1.7)	-6.6%
Investment revenue	11.5	8.1	3.4	41.9%
Underlying Profit before tax	35.2	33.5	1.7	5.2%
Income tax expense	(10.1)	(14.5)	4.4	-30.4%
Underlying Profit (loss) after tax	25.1	19.0	6.1	32.3%
Impact of Canterbury earthquakes	(0.1)	(15.2)	15.1	-99.2%
Revaluation of Australia liabilities and FX loss <sup>3</sup>	(0.7)	(7.1)	6.4	-90.0%
Profit (loss) after tax	24.3	(3.3)	27.6	-

- Large claim events are those greater than \$1m. 2013 large claim events included \$2.8m claims due to Cyclone Evan in the Pacific. 2014 large claim events were due to the storms within New Zealand.
- 2. In the Group financial statements the impacts of the Canterbury earthquakes are accounted for as part of Claims expense and the tax impact thereon, and include both an increase in the provision for claims and actual claims expense, plus an amount associated with reinsurance.
- 3. In the Group financial statements the revaluation and FX impact of Australia liabilities are accounted for as part of (loss)/profit from discontinued operations.

In General Insurance, Gross Written Premium (GWP) increased 6.6% on prior year to \$297.6 million, supported by rate growth to reflect earlier rises in reinsurance costs. Stabilised reinsurance costs allowed for Net premiums (NEP) to increase 8.1% on prior year to \$237.1 million primarily due to premium increases and improved retention.

Claims were \$120.5 million in FY2014 compared to \$110.9 million in FY2013, including large claim events of \$14.4 million in FY2014 compared with \$9.6 million in FY2013. Large claim events in New Zealand increased in the year, primarily due to storms and severe weather over Easter and in June/July. The Insurance Council of New Zealand noted that "This year is heading to be one of the most expensive years for insured loses" (September 14).

Despite these pressures, the claims ratio was maintained at 50.8% (up slightly from 50.6% in FY2013). Excluding the impact of large claim events, our claims ratio actually improved from 46.2% to 44.8% in FY2014. Nonetheless, large claims events impacted general insurance underwriting profit before tax, which decreased 6.6% to \$23.7 million compared to prior year.

New reinsurance cover in place from 1 October 2014, which covers large events (excluding New Zealand earthquakes) from \$1 million and up to \$5 million per event, will reduce future earnings volatility.

The underlying expense ratio (management expenses and commissions to NEP) increased from 37.8% to 39.2% in FY2014, as TOWER invested in brand, new products and systems to support the business for future growth. The reallocation of expenses due to the new corporate structure resulted in increased expenses in General Insurance. TOWER continues to focus on staff engagement, efficiency and the appropriate cost structure to support future growth.

Investment revenue increased 41.9% to \$11.5 million in FY2014 primarily due to increased average cash and investment assets held by General Insurance.

TOWER's average tax rate for the General Insurance business in FY2014, was 28.6%. The rate reflects the average of the New Zealand and Pacific Islands corporate rates after taking into account foreign tax credits arising from transactions with the Pacific subsidiaries. The rate decreased from 43.3% in FY2013, as TOWER Insurance Limited is now able to benefit from certain foreign tax credits.



TOWER holds an estimated 4.6% share of the New Zealand general insurance market, placing it 4<sup>th</sup> in the market. More important is TOWER's position in the key personal pines market, with shares of 10.8% in Home, 9.8% in Contents and 6.3% in Motor lines. This highlights the substantial opportunity available to TOWER in New Zealand.

The Company has nearly 492,000 policies and 264,000 customers in New Zealand and seven Pacific territories through its own direct business and alliance partnerships.

# Customer service to unlock brand potential

TOWER continues to utilise technology to lower costs and improve the value proposition. We are seeking to grow share in personal lines through a customer-focused culture. We are introducing better products, improved risk based pricing, lower costs and better customer service to position for growth in General Insurance via direct channels and through alliances and distribution agreements.

Net Promoter Score (NPS) is a key metric to measure how likely customers are to recommend us. "Promoters" will generally hold more policies with us, hold higher value policies, and stay with us longer. Since we began our focus on customer feedback to drive our service culture, the NPS rating has increased from a score of just 6 in November 2013 to 29 in September 2014. In addition, our Voice of the Customer portal captures other feedback to deliver a better experience to customers.

We are building a culture which delivers on our customer promise of an "Easy, Caring, and Individual" relationship with our customers:

- Interactions are an opportunity to engage and build a relationship
- Greater focus on customer retention
- Internal processes reflect customer needs, particularly in Claims
- A new customer service mode that reflects the full customer experience

We have undertaken a number of activities during the year to focus on our position as a leading New Zealand owned general insurance company. There has been a strong response to our brand campaign that has been reflected in meaningful increases in preference, brand recognition and awareness.

We are utilising technology to gain a deeper and richer understanding of our customers, which helps us more accurately identify our key market segments. This improves our understanding of the growth opportunities that these segments offer for our direct, digital and alliance businesses.

The launch of the **SmartDriver** app in April 2014 represented a major change in how we interact with customers. SmartDriver allows us to monitor customer driving behaviour and offer a premium based on these individual metrics. Customers who demonstrate better driving behaviour can be rewarded by insurance discounts of up to 20%.

This development of technology was recognised with TOWER winning the "Innovation of the year" awards at the New Zealand Insurance Industry Awards 2014.

We continue to focus on technology to improve our connections with customers and are excited by the prospect of increased online insurance product offerings.

Our drive for customer benefit innovation is also delivering results with the successful launch full replacement for fire house insurance benefit in October 2014.

# Staff engagement and efficiency

We continue to drive staff engagement and efficiency and this is reflected in this year's AON Hewitt staff survey score increasing 22.4% in the 12 months to October 2014 to 60, and we are still working hard to



reach our next milestone of 65. Personal development, career path management, succession planning and investment in senior leadership are important features of our approach.

During the year special focus has also been on enhancing efficiency and productivity. Specific initiatives include the new customer service "incubator" combining service and sales staff to create a seamless experience for customers, the introduction of a Lean Six Sigma to optimise efficiency and business processes and further investment in staff development and training.

#### **Pacific**

The Pacific Islands is a significant and important business, accounting for 18.1% of GWP and 32.6% of General Insurance underlying NPAT in FY2014. In local currencies, GWP increased across the region, although Pacific GWP decreased marginally in NZD to \$53.9 million, due to currency effects. Net profit after tax from the Pacific increased 79.1% to \$8.2 million. Results were affected in 2013 by Cyclone Evan in Fiji and Samoa and by withholding tax expenses.

Papua New Guinea and Fiji together represent 63% of Pacific GWP in FY2014, with the TOWER brand "National Pacific Insurance" operating in Samoa, American Samoa and Tonga representing a further 21% of GWP. Operations in the Cook Islands and Solomon Islands contribute the remaining 16%. In Fiji, where TOWER has operated for 140 years, the Company's first television and online campaign delivered encouraging results. The online strategy in Fiji is now driving up to 20% of direct lead generation.

In 2014 TOWER has undertaken key branding and marketing campaigns in the Pacific, including TV advertising campaigns in Fiji and an arson prevention campaign in Cook Islands. We have been working for some time on this community-oriented prevention campaign with a number of experts and Government representatives including the Prime Minister of the Cook Islands Henry Puna and the Cook Islands Police Commissioner.

Customer satisfaction is high in the Pacific, with NPS reaching 48 in September 2014, with our local staff highly engaged in our business.

TOWER is utilising its strong brand, alliances and expertise to examine growth opportunities as a direct insurance provider. With appropriate risk management and underwriting policies in place, there are further growth opportunities aligned to TOWER's core strength and competencies.

# **Canterbury rebuild**

TOWER continues to be a leader in the industry in its settlement of Canterbury earthquake claims, with 88% of all claims now settled and closed (as at September 2014), up from 81% at the half year. We are dedicated to resolving the outstanding claims and providing certainty to our customers through:

- Ensuring all customers who want TOWER to manage the rebuild or repair of their house are in the construction programme;
- Resolving the last of the EQC out of scope claims;
- Working closely with builders and sub trades to ensure work is completed to schedule; and
- Ensuring multi-unit building (MUB) customers are clear with their settlement options.

TOWER continues to support the Residential Advisory Service (RAS) to resolve claims where customers need independent advice on their claim.

Members of the Executive Leadership Team regularly visit Canterbury to talk to affected customers and view first-hand the recovery programme progress. The Board also takes a very keen interest in our programme of work. TOWER reviews its earthquake provisions on a quarterly basis. Our most recent actuary valuation affirmed that there is no change required to the key February 2011 event provisions for earthquake claims.



We are on track to achieve 95% settlement and closure of all earthquake related claims by the end of 2015, with a small tail of more complex claims to follow.

# Sale of TOWER Life (N.Z.) Limited

In August 2014, TOWER completed the sale of the remaining life business, TOWER Life (N.Z.) Limited, for net proceeds of \$36 million to Foundation Life (NZ) Holdings Limited. This was a significant milestone, marking the completion of a divestment programme which saw the sale of health, investments and life insurance businesses, allowing the Company to focus efforts on the general insurance market. We acknowledge the efforts of those involved in the successful sale of TOWER Life (N.Z.) Limited and those in our Life team who continued to perform with professionalism during the sale process.

# Solvency and capital management

TOWER has a long term policy of retaining within its licensed General Insurance entity 175% of the minimum solvency capital (MSC) required under the Insurance (Prudential Supervision) Act 2010. In August 2014, as part of their annual review, the RBNZ released \$30 million of TOWER's Minimum Solvency Margin (MSM) which now remains at \$50 million. As at 30 September 2014, our actual MSC was \$74.6 million.

Capital held by TOWER above the regulatory minimum requirement was \$141 million as at 30 September 2014, (\$75 million General Insurance solvency above regulatory minimum plus \$66 million held at corporate). As at 30 September 2014, TOWER held \$380.5 million of cash and investments and is debt free.

TOWER paid \$56.7 million in capital returns to shareholders in FY2014, including \$52.6 million through an off-market voluntary share buyback in January 2014 and \$4.1 million through a small shareholder buyback scheme in September 2014.

# Strategy and outlook

TOWER aims to deliver attractive shareholder returns by growing a general insurance business that is seen as a leading light in New Zealand and the Pacific Islands.

The Company has established three pillars of its New Zealand General Insurance strategy: staff engagement, customer satisfaction and financial performance.

TOWER's approach to building shareholder seeks to:

- Drive growth and efficiency through staff engagement;
- Unlock significant brand potential through customer service;
- Maintain a leading position in attractive Pacific markets;
- Deliver financial performance;
- Efficiently manage risk and capital for better returns; and
- Capitalise on the opportunities presented by industry consolidation.

# **Industry outlook**

For the industry, growth in reinsurance costs and premiums is easing post the Canterbury earthquakes but both the cost of compliance and capital requirements have increased. Adverse weather events have been an issue for industry costs in recent years and this may further support premiums.

Technological change will continue to have a significant impact on the industry with opportunities to improve service and offer. Customers are highly informed and mobile and price and service are key drivers of choice.



Industry consolidation is expected to remain a trend in New Zealand insurance. TOWER will look to actively participate in this where there is benefit to shareholders. However, with industry concentration increasing, the risk of new entrants remains.

# Staff engagement and efficiency

TOWER is looking to build on the improvements made to its operating platform and customer culture in FY2014. The current expense ratio of 39.2% compares with best practice of 33%. New technology is expected to support an improvement in expense ratios in the medium term and top line growth should further assist.

Engaged, energised and productive staff is an important element of our customer and efficiency strategy. We are looking to make further significant improvements to staff engagement in FY2015. Our goal is to lift the key indicator of engagement, the AON Hewitt score to 65.

Industry consolidation transactions such as those seen in the last 12 months provide opportunities to improve our organisational expertise and skills as industry worker mobility increases. We made high quality hires in FY2014 at all levels of TOWER and will continue to look to improve our mix of experience as an enabler of our general insurance strategy to build shareholder value.

#### **Customer focus and brand**

We have seen substantial improvements in customer satisfaction in the last 12 months with our Net Promoter Score reaching 29 in September 2014. Our goal is to continue the fundamental improvements in our business to achieve a NPS rating of 35 in FY2015.

We believe that greater industry concentration has the potential to constrain innovation in the industry as major players fail to recognise and respond to shifts in customer behaviour and needs. One of the key drivers of these changes remains technology.

Customer benefit and product innovation supported our branding and product offering in FY2014 with the release of the SmartDriver app and the introduction of full replacement for fire house insurance. We have utilised technology and risk management to introduce products that offer excellent value and address consumer needs.

These products are expected in the medium term to improve our brand, grow customers, improve our costs and enhance risk management. We will continue to look for opportunities to innovate with new products in FY2015 to unlock the significant potential of our well-established brand.

# Leadership in the Pacific

In FY2015, we are looking to build on our strong positions, invest in technology and branding campaigns, to reignite growth in major established markets. We are seeing attractive growth in policy numbers in the Pacific which we would like to see continue in FY2015.

We are looking at new opportunities to expand our presence in the Pacific, utilising our capital efficiently in the region to support this growth.

# Management of risk and capital

The solid result for the year was encouraging given significant adverse weather events that continued to impact claims activity across the industry. Large claim events cost \$14.4 million in FY2014, up from \$9.6 million in the previous year.



Reinsurance ratio improved from 17.2% to 16.2% in FY2014 as GWP growth exceeded reinsurance costs growth. As reinsurance rates have eased, we took the opportunity to increase the level of reinsurance cover, while maintaining the level of reinsurance spending.

TOWER has purchased new reinsurance cover in place from 1 October 2014 for large events (excluding New Zealand earthquakes) from \$1 million and up to \$5 million per event. Once such large events reach a total of \$5 million, we have reinsurance recovery of \$10 million above the \$5 million excess. If TOWER had this level of cover in place in FY2014 our large claim events exposure would have been capped at \$5 million compared to the actual cost of \$14.4 million.

TOWER has also purchased additional catastrophe cover, now \$682 million, with \$10 million excess. Maximum retention per individual risk is now NZ\$1 million (US\$1 million for American Samoa). There has been no change in reinsurance premiums for the new full replacement for fire house insurance.

The shift in reinsurance markets has enabled us to significantly de-risk the General Insurance business, reducing our exposure to volatile large claim events. In FY2015, we will continue to examine ways to build shareholder value through improved risk management.

We are on track to achieve 95% settlement and closure of all earthquake related claims by the end of 2015, with a small tail of more complex claims to follow. This provides the opportunity for further capital review and release from the RBNZ solvency requirement.

TOWER remains a well-capitalised company with \$141 million in capital above regulatory minimum solvency requirements, even after returning \$56.7 million to shareholders through share buy backs in FY2014.

The adoption of a 90-100% NPAT payout policy has provided further growth in shareholder returns through increased dividends.

The Board intends to proceed with an on-market buy back of shares to return a further \$34 million to shareholders, or up to 10% of TOWER's issued capital, whichever is the lower, anticipated to commence in the first quarter of calendar year 2015. Details of the buyback will be announced on NZX and ASX in the required form, and a disclosure document sent to all shareholders, once final timetable for the buy-back is considered, and board approval is given to proceed.

Ongoing capital management remains a priority for TOWER and shareholder returns continue to be one of our key strategic outcomes. We expect to have further capital management initiatives – having regard to capital for growth and internal uses at that time.

# Industry consolidation opportunities

Recent merger and industry consolidation highlights the value of our general insurance business. TOWER is well positioned to take advantage of the distraction in the market of large insurance players which creates opportunity for our business. In particular, new distribution channels coming to the market provide the opportunity to align ourselves with new partners and progress is being made with potential alliance partners.

The restructuring of large insurance companies have also allowed us to tap into a pool of world class talent and leadership, strengthening its leadership talent.

#### **ENDS**



David Hancock Chief Executive Officer TOWER Limited ARBN 088 481 234 Incorporated in New Zealand

Michael Boggs Chief Financial Officer TOWER Limited ARBN 088 481 234 Incorporated in New Zealand

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# **TOWER LIMITED**

# **FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 30 SEPTEMBER 2014

# TOWER LIMITED FINANCIAL STATEMENTS

# For the year ended 30 September 2014

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# TOWER LIMITED INCOME STATEMENTS For the year ended 30 September 2014

		Grou	Group		any
		2014	2013	2014	2013
	Note _	\$000	\$000	\$000	\$000
Revenue					
Premium revenue from insurance contracts		285,113	267,160	-	
Less: Outwards reinsurance expense	_	(48,197)	(48,617)		
Net premium revenue	4	236,916	218,543		
Investment revenue	5	14,217	15,057	14,394	179,728
Fee and other revenue	_	3,731	3,568		-
Net operating revenue		254,864	237,168	14,394	179,728
Expenses					
Claims expense		258,855	198,818	-	-
Less: Reinsurance recoveries revenue	_	(119,742)	(52,253)	-	-
Net claims expense	6	139,113	146,565	1-00 	•
Management and sales expenses	7(A)	81,699	75,244	602	813
Net claims and operating expenses	_	220,812	221,809	602	813
Financing costs	7(B)	4,104	7,869	-	-
Total expenses		224,916	229,678	602	813
Profit before taxation		29,948	7,490	13,792	178,915
Tax expense attributed to shareholders' profits	8(A) _	(8,324)	(7,071)	76	(129)
Profit for the year from continuing operations	-	21,624	419	13,868	178,786
Profit/(loss) for the year from discontinued operations	37	4,964	(2,981)	-	-
(Loss)/profit from disposal of subsidiaries	37	(2,977)	36,937	-	-
Profit for the year	=	23,611	34,375	13,868	178,786
Profit attributed to:					
Shareholders		23,194	34,245	13,868	178,786
Non-controlling interest		417	130	10,000	-
14011 CONTROLLING INTOICES	_	23,611	34,375	13,868	178,786
		Cents	Cents		
Basic and diluted earnings per share from continuing operations	34		0.12		
Basic and diluted earnings per share from discontinued		11.29			
operations	34	1.06	14.24		

The above income statements should be read in conjunction with the accompanying notes.



# TOWER LIMITED STATEMENTS OF COMPREHENSIVE INCOME For the year ended 30 September 2014

		Group		Company	
		2014	2013	2014	2013
	Note _	\$000	\$000	\$000	\$000
Profit for the year		23,611	34,375	13,868	178,786
Other comprehensive income:					
Items that may be reclassified subsequently to profit	or				
loss:					
Gain on asset revaluation	13	58	715	-	-
Gain transferred to income statement from asset sold	20	-	(467)	-	-
Deferred income tax relating to asset revaluation	20	(10)	(218)	-	-
Deferred income tax relating to asset sold	20	-	87		<u>.</u>
Currency translation differences		2,582	(6,453)		-
Other comprehensive income/(loss) net of taxation	_	2,630	(6,336)	·	
Total comprehensive income for the year	_	26,241	28,039	13,868	178,786
Total comprehensive income attributed to:					
Shareholders		25,758	27,916	13,868	178,786
Non-controlling interest		483	123	*	-
	_	26,241	28,039	13,868	178,786
Total comprehensive income attributed to equity					
shareholders arises from:					
Continuing operations		24,254	(5,917)	13,868	178,786
Discontinuing operations		1,987	33,956		
	_	26,241	28,039	13,868	178,786
	_				

The above statements of comprehensive income should be read in conjunction with the accompanying notes.



# TOWER LIMITED BALANCE SHEETS

As at 30 September 2014

			Group 2014 2013		апу 2013
	Note	\$000	\$000	\$000	\$000
	_				
Assets Cash and cash equivalents	29(A)	168,062	341,624	2,891	1,507
Receivables	9	316,295	380,957	22,888	20,008
Financial assets at fair value through profit or loss	25	212,407	147,437		
Derivative financial assets	25	-	122	-	-
Property, plant and equipment	13	6,285	4,879	_	-
Current tax assets		12,733	10,713	2,146	2,181
Deferred acquisition costs	12	20,028	18,211	· -	, -
Investments in subsidiaries	11		-	235,254	235,254
Deferred tax assets	8(C)	19,303	23,652	58	
Intangible assets	10	35,483	30,174	_	-
		790,596	957,769	263,237	258,950
Assets of disposal groups classified as held for sale	37	-	738,801	-	-
Total Assets	_	790,596	1,696,570	263,237	258,950
Liabilities					
Payables	14	46,157	45,036	175,641	104,077
Current tax liabilities	17	371	1,654	170,041	10-1,071
Provisions	15	7,308	12,213	_	
Derivative financial liabilities	25	46	-	_	
Interest bearing liabilities	16		82,791	_	-
Insurance liabilities	17	404,572	451,905	_	_
Deferred tax liabilities	8(C)	6,133	5,464	_	_
Deletted tax madrition		464,587	599,063	175,641	104,077
Liabilities of disposal groups classified as held for sale	37	-	716,430	-	-
Total Liabilities	_	464,587	1,315,493	175,641	104,077
Net Assets	-	326,009	381,077	87,596	154,873
Equity					
Contributed equity	18	396,819	453,935	396,819	453,935
Accumulated profit/(losses)	19	42,174	42,983	(196,223)	(186,106)
Reserves	20	(114,583)	(117,103)	(113,000)	(112,956)
Total equity attributed to shareholders		324,410	379,815	87,596	154,873
Non-controlling interest		1,599	1,262	-	-
Total Equity		326,009	381,077	87,596	154,873

The financial statements were approved for issue by the Board on 27 November 2014.

Michael P Stiassny Chairman Graham R Stuart Director

The above balance sheets should be read in conjunction with the accompanying notes.



# TOWER LIMITED STATEMENTS OF CHANGES IN EQUITY For the year ended 30 September 2014

Group		•					
	Note	Contributed equity \$000	Accumulated losses/profits \$000	Reserves \$000		Non- controlling Interest \$000	Total equity \$000
Year ended 30 September 2014							
At the beginning of the year		453,935	42,983	(117,103)	379,815	1,262	381,077
Comprehensive income						*	
Profit for the year		-	23,194	-	23,194	417	23,611
Other comprehensive income							
Gain on asset revaluation		-	-	58	58	-	58
Deferred income tax relating to asset revaluation		-	-	(10)	(10)	-	(10)
Currency translation differences				2,516	2,516	66	2,582
Total comprehensive income		•	23,194	2,564	25,758	483	26,241
Transactions with shareholders							
Capital repayment plan	18	(57,116)	-	-	(57,116)	•	(57,116)
Movement in share based payment reserve	19,20	-	44	(44)		-	
Dividends paid	19	-	(24,011)	-	(24,011)	-	(24,011)
Minority interest dividend paid		-	-	ă		(146)	(146)
Other			(36)_	-	(36)	- 44.403	(36)
Total transactions with shareholders		(57,116)	(24,003)	(44)	(81,163)	(146)	(81,309)
At the end of the year		396,819	42,174	(114,583)	324,410	1,599	326,009
Year ended 30 September 2013 At the beginning of the year		572,805	33,546	(109,005)	497,346	1,443	498,789
Comprehensive income							
Profit for the year		-	34,245	-	34,245	130	34,375
Other comprehensive income							
Gain on asset revaluation		-	-	715	715	-	715
Gain transferred to income statement from asset sold		-	=	(467)	(467)	-	(467)
Deferred income tax relating to asset revaluation		-	Ξ.	(218)	(218)	-	(218)
Deferred income tax relating to asset sold			Ξ.	87	87	-	87
Currency translation differences	-	-	<u> </u>	(6,446)	(6,446)	(7)	(6,453)
Total comprehensive income		-	34,245	(6,329)	27,916	123	28,039
Transactions with shareholders							
Capital repayment plan	18	(119,228)	-	-	(119,228)	-	(119,228)
Shares issued under employee share options scheme	18	358	-	3	358	-	358
Movement in share based payment reserve	19,20	•	1,697	(1,770)	(73)	-	(73)
Dividends paid	19	-	(26,505)	-	(26,505)	-	(26,505)
Minority interest dividend paid		-	-	-	-	(304)	(304)
Other	_	-	-	1	1	<u> </u>	1
Total transactions with shareholders		(118,870)	(24,808)	(1,769)	(145,447)	(304)	(145,751)
At the end of the year	-	453,935	42,983	(117,103)	379,815	1,262	381,077

The above statements of changes in equity should be read in conjunction with the accompanying notes.



# TOWER LIMITED STATEMENTS OF CHANGES IN EQUITY (CONTINUED) For the year ended 30 September 2014

Company	Note	Contributed equity \$000	Accumulated losses \$000	Reserves \$000	Total equity \$000
Year ended 30 September 2014					
At the beginning of the year		453,935	(186,106)	(112,956)	154,873
Comprehensive income					
Profit for the year		-	13,868	-	13,868
Total comprehensive income		-	13,868	-	13,868
Transactions with shareholders					
Capital repayment plan	18	(57,116)	-	-	(57,116)
Movement in share based payment reserve	19,20	-	44	(44)	-
Dividends paid	19	-	(24,011)	-	(24,011)
Other			(18)	-	(18)
Total transactions with shareholders		(57,116)	(23,985)	(44)	(81, 145)
At the end of the year		396,819	(196,223)	(113,000)	87,596
Year ended 30 September 2013					
At the beginning of the year		572,805	(340,085)	(111,186)	121,534
Comprehensive income					
Profit for the year		-	178,786	_	178,786
Total comprehensive income		-	178,786	-	178,786
Transactions with shareholders					
Capital repayment plan	18	(119,228)	-	-	(119,228)
Shares issued under employee share options scheme	18	358	-	-	358
Movement in share based payment reserve	19,20	-	1,697	(1,770)	(73)
Dividends paid	19	-	(26,505)	-	(26,505)
Other		-	1	-	1
Total transactions with shareholders		(118,870)	(24,807)	(1,770)	(145,447)
At the end of the year	,	453,935	(186,106)	(112,956)	154,873

The above statements of changes in equity should be read in conjunction with the accompanying notes.



# TOWER LIMITED STATEMENTS OF CASH FLOWS For the year ended 30 September 2014

		Gro	Group		Company	
		2014	2013	2014	2013	
On the State of State of the St	Note	\$000	\$000	\$000	\$000	
Cash flows from operating activities Premiums received						
Interest received		303,993	378,947	-	4 =00	
		36,035	38,981	394	1,528	
Dividends received		1,377	1,710	-	-	
Investment income		18,896	21,660	-	-	
Fee and other income		3,825	16,304	-	-	
Reinsurance received		193,920	178,492	-	( <b>2</b> )	
Rei nsurance paid		(51,688)	(69,416)	-	-	
Claims paid		(383,020)	(399,880)	-	:#X	
Payments to suppliers and employees		(81,287)	(156,481)	(103)	(14)	
Interest paid		(5,136)	(7,068)	-	-	
Income tax paid		(4,539)	(13,306)	-	-	
Net cash inflow/(outflow) from operating activities	29(B)	32,376	(10,057)	291	1,514	
On the Research Country I was at 1 to 1						
Cash flows from investing activities						
Net (payments)/receipts for financial assets		(63,294)	126,058	-	-	
Payments for purchase of property, plant and equipment and				-	¥	
intangible assets		(9,983)	(12,219)			
Receipt for disposal of property, plant and equipment and intangible assets		(77)	504			
Cash disposed with sale of subsidiaries		(77) (12,194)	591 (58,101)	- //=:	-	
Proceeds from sale of subsidiaries		35,500	<b>25</b> 3,895	_	_	
Net cash (outflow)/inflow from investing activities	•	(50,048)	310,224	<u>"</u>		
Cook flows from financing activities						
Cash flows from financing activities Proceeds from issue of share capital						
·		-	276	-	276	
Dividends paid		(24,011)	(26,505)	(24,011)	(26,505)	
Bond repayment		(81,759)		-	-	
Payment of minority interest dividends		(146)	(304)	-	-	
Capital repayment		(57,116)	(119,227)	(57,116)	(119,227)	
Net advances from subsidiaries	_	_		82,220	72,521	
Net cash outflow from financing activities		(163,032)	(145,760)	1,093	(72,935)	
Net (decrease)/increase in cash and cash equivalents		(180,704)	154,407	1.384	(71,421)	
Foreign exchange movement in cash		(1,257)	(4,118)	.,	-	
Cash and cash equivalents at the beginning of year		341,624	186,477	1,507	72,928	
Cash reclassified as part of sale		8,399	13,257	-,	,	
Cash reclassified to disposal group held for sale		-,	(8,399)	-	-	
Cash and cash equivalents at the end of year	29(A)	168,062	341,624	2,891	1,507	
	_					

The above statements of cash flows should be read in conjunction with the accompanying notes.



# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been applied to all the periods presented, unless otherwise stated.

TOWER Limited (the Company) is a profit-oriented company incorporated in New Zealand under the New Zealand Companies Act 1993. The Company is listed on the New Zealand and Australian Stock Exchanges. The Company is an issuer under the Financial Reporting Act 1993. The Company and its subsidiaries together are referred to in this financial report as TOWER, or the Group, or the consolidated entity. The address of its registered office is 22 Fanshawe Street, Auckland, New Zealand.

The financial report of the Company and the Group has been prepared in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP). It complies with New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS) and other applicable financial reporting standards, as appropriate for profit-oriented entities.

The group has adopted External Reporting Board Standard A1 Accounting Standards Framework (For-profit Entities Update) (XRB A1). XRB A1 establishes a for-profit tier structure and outlines which suite of accounting standards entities in different tiers must follow. The group is a Tier 1 entity. There was no impact on the current or prior year financial statements.

During the periods presented, the principal activity of the TOWER Limited Group was provision of life and general insurance. The Group predominantly operates in New Zealand with some of its general insurance operations based in the Pacific Islands region. In recent financial years, TOWER Group has divested a number of businesses the details of which are presented below:

On 30 November 2012, TOWER Limited sold its health insurance business, TOWER Medical Insurance Limited. The sale of TOWER Medical Insurance Limited resulted in the health insurance business segment being treated as a discontinued operation. The sale is disclosed in more detail in note 37(A).

On 26 February 2013, TOWER Limited announced the sale of its investment business comprising, TOWER Managed Funds Limited, TOWER Managed Funds Investments Limited, TOWER Employee Benefits Limited, TOWER Asset Management Limited and TOWER Investments Limited. The sale was completed on 2 April 2013 and resulted in the investment business segment being treated as a discontinued operation in the 30 September 2013 financial statements. The sale is disclosed in more detail in note 37(B).

On 10 May 2013, TOWER Limited announced the sale of most of its non-participating life insurance business to Fidelity Life Assurance Company Limited. The sale was completed on 1 August 2013 and resulted in the non-participating life business segment being treated as a discontinued operation in the 30 September 2013 financial statements. The sale is disclosed in more detail in note 37(C).

On 28 November 2013, TOWER Limited announced the approval by the Federal Court of Australia for the portfolio transfer of the runoff business underwritten by the TOWER insurance Limited's Australian branch. The transfer included disposing of all policies written or assumed by the branch and all the associated assets and liabilities under those policies. The sale was completed on 5 December and resulted in the release of approximately \$20 million surplus capital to TOWER Insurance Limited. The operations of the branch have been discontinued. The Australian branch of TOWER Insurance Limited was treated as a discontinued operation in the 30 September 2013 financial statements. The sale is disclosed in more detail in note 37(D).

On 1 July 2014, TOWER Limited announced the sale of TOWER Life (N.Z.) Limited to Foundation Life (NZ) Holdings Limited. The sale resulted in the remaining life business segment being treated as a discontinued operation of the Group in the 30 September 2014 financial statements. Completion of the sale occurred on 29 August 2014. The TOWER Life (N.Z.) Limited remaining life business was being marketed as for sale as at 30 September 2013 and was treated as a held for sale. The sale is disclosed in more detail in note 37(E).

As disclosed in accounting policy (AF) Comparatives, the sale of TOWER businesses has resulted in the classification of balances into two line items. Income statement balances for 2014 and 2013 years have been classified into either, 'Profit for the year from discontinued operations' or 'Profit from disposal of subsidiaries'. 2013 balance sheet items have been classified into two lines 'Assets of disposal group classified as held for sale' and 'Liabilities of disposal group classified as held for sale'. The cash flow statement continues to include related cash flows from discontinued operations within each line item. A summary of cash flows from discontinued operations is presented in the relevant sections of note 37 – Discontinued operations, which contains full details of the business disposals.

Compliance with International Financial Reporting Standards (IFRS)

The consolidated financial statements and notes of TOWER Limited comply with International Financial Reporting Standards (IFRS).

The financial statements have been prepared on a fair value basis with any exceptions noted in the accounting policies below.

The Company's owners or others do not have the power to amend the financial statements after they have been authorised for issue.

### PRINCIPLES OF CONSOLIDATION

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of the Company as at 30 September 2014 and the results of all subsidiaries for the year then ended.

Subsidiaries are all those entities over which the consolidated entity has control, being the power to govern the financial and operating policies, generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the consolidated entity controls another entity.

The results of any subsidiaries acquired during the year are consolidated from the date on which control is transferred to the consolidated entity and the results of any subsidiaries disposed of during the year are consolidated up to the date control ceases.

The acquisition of controlled entities from external parties is accounted for using the acquisition method of accounting. The acquisition of entities under common control is accounted for using the predecessor values method. The share of net assets of controlled entities attributable to minority interests is disclosed separately in the balance sheet, income statement and statement of comprehensive income. Acquisition related costs are expensed as incurred.

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

When the group ceases to have control any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss.

Intercompany transactions and balances between Group entities are eliminated on consolidation.

#### INVESTMENT IN SUBSIDARIES

Investments in subsidiaries are accounted for at cost less impairment. Cost also includes directly attributable costs of investment.

#### **SPECIFIC ACCOUNTING POLICIES**

#### (A) PREMIUM REVENUE

(i) General insurance contracts

Premium revenue is recognised in the period in which the premiums are earned during the term of the contract.

The proportion of premiums not earned in the income statement at the reporting date is recognised in the balance sheet as uneamed premium liability.

Premiums on unclosed business are brought to account using estimates based on the previous year's actual unclosed business with due allowance made for any changes in the pattern of new business and renewals.

### (B) FEE AND OTHER REVENUE

Fee revenue on investment contracts and other services provided by the Group is recognised in the period the services are provided. Other revenue includes commission and administration fees reimbursed. It is recognised when the right to receive is established.

#### (C) INVESTMENT REVENUE

Investment revenue is recognised as follows:

#### (i) Dividends and distributions

Revenue is recognised on an accrual basis when the right to receive payment is established.

#### (ii) Property income

Property income is recognised on an accrual basis.

#### (iii) Interest income

Interest income is recognised using the effective interest method.

# (iv) Fair value gains and losses

Fair value gains and losses on financial assets at fair value through profit or loss are recognised through the income statement in the period in which they arise.

### (D) CLAIMS EXPENSE

# (i) General insurance contracts

Claims expenses are recognised when claims are notified with the exception of claims incurred but not reported for which a provision is estimated (discussed in note 2(A)).

# (E) BASIS OF EXPENSE APPORTIONMENT

All operating expenses in respect of life insurance or life investment contracts have been apportioned between policy acquisition, policy maintenance and investment management expenses with regard to the objective when incurring the expense and the outcome achieved.

The apportionment process is adopted by applying the following methodology:

- (i) Expenses that can be directly identifiable and attributable to a particular class of business are not apportioned.
- (ii) Commission expenses that cannot be allocated to a class of business, for example volume bonuses, are apportioned on the basis of new business and renewal commissions of each class, allowing for limits implied by the basis of adviser remuneration.
- (iii) Investment expenses are apportioned to the classes of business on the mean balance of assets under management.
- (iv) Other expenses that cannot be allocated to a particular class of business are apportioned to classes of business based on appropriate cost drivers, including number of new policies issued and related premiums, number of new units issued, mean balance of assets under management, average number of policies in-force and time and activity based allocations.

# (F) POLICY ACQUISITION COSTS

General insurance products

Acquisition costs incurred in obtaining general insurance contracts are deferred and recognised as assets where they can be reliably measured and where it is probable that they will give rise to premium revenue that will be recognised in subsequent reporting periods.

Deferred acquisition costs are amortised systematically in accordance with the expected pattern of the incidence of risk under the general insurance contracts to which they relate. This pattern of amortisation corresponds to the earning pattern of the corresponding premium revenue.



### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (G) OUTWARDS REINSURANCE

Premiums ceded to reinsurers under reinsurance contracts are recorded as an outwards reinsurance expense and are recognised over the period of indemnity of the reinsurance contract. Accordingly, a portion of outwards reinsurance premium is treated at balance date as a prepayment.

#### (H) REINSURANCE RECOVERIES

Reinsurance recoveries are recognised as revenue. Amounts recoverable are assessed in accordance with the terms of the reinsurance contracts, which is in a manner similar to the assessment of outstanding claims. Recoveries are measured as the present value of the expected future receipts, calculated on the same basis as the provision for outstanding claims.

#### (i) FINANCING COSTS

Financing costs include interest on external debt (borrowing costs), and amortisation of transaction costs and are recognised on an effective interest method basis.

#### (J) TAXATION

#### (i) Current tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or tax loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

#### (ii) Deferred tax

Deferred tax is accounted for using the comprehensive balance sheet liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities settled, based on the tax rates enacted or substantively enacted for each jurisdiction. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences or unused tax losses can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of the other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Current and deferred tax balances attributable to amounts recognised directly in equity are also recognised directly in equity.

#### (iii) Tax consolidation

TÓWER Limited and its New Zealand wholly-owned subsidiaries (excluding TOWER Insurance Limited) comprise a New Zealand tax consolidated Group of which TOWER Limited is the head entity. All members of the tax consolidated group are jointly and severally liable for the tax liabilities of the Group.

#### (iv) Income tax expense

The income tax expense is the tax payable on taxable income for the current period, based on the income tax rate for each jurisdiction and adjusted for changes in deferred tax assets and liabilities attributable to temporary differences and unused tax losses.

#### (v) GST

All revenues, expenses and certain assets are recognised net of goods and services taxes (GST) except where the GST is not recoverable. In these circumstances the GST is included in the related asset or expense. Receivables and payables are reported inclusive of GST. The net GST payable to or recoverable from the tax authorities as at balance date is included as a receivable or payable in the balance sheet.

Cash flows are included in the statements of cash flows on a net basis to the extent that the GST is not recoverable and has been included in the expense or asset.

# (K) FOREIGN CURRENCY

# (i) Functional and presentation currencies

The individual financial statements of each Group entity are presented in the currency of the primary economic environment in which the entity operates. The consolidated Group financial statements are presented in New Zealand dollars and rounded off to the nearest thousand dollars.

# (ii) Transactions and balances

In preparing the financial statements of the individual entities transactions denominated in foreign currencies are translated into the reporting currency using the exchange rates in effect at the transaction dates. Monetary items receivable or payable in a foreign currency, including forward exchange contracts, are translated at reporting date at the closing exchange rate.

Translation differences on non-monetary items such as financial assets held at fair value through profit or loss are reported as part of their fair value gain or loss.

Exchange differences arising on the settlement or retranslation of monetary items at year end exchange rates are recognised in the income statement.



#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (iii) Consolidation

For the purpose of preparing consolidated financial statements the assets and liabilities of subsidiaries with a functional currency different to the Company are translated at the closing rate at the balance sheet date. Income and expense items for each subsidiary are translated at a weighted average of exchange rates over the period, as a surrogate for the spot rates at transaction dates. Exchange differences are taken to the Foreign Currency Translation Reserve and recognised in the statement of comprehensive income and the statement of changes in equity.

#### (L) CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes cash on hand and deposits held at call with financial institutions, other short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within cash and cash equivalents on the balance sheet if the net position is an asset due to TOWER Group's right to offset overdrafts within its banking facility.

#### (M) PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment is initially recorded at cost including transaction costs and subsequently measured at cost less any subsequent accumulated depreciation and impairment losses.

Land and buildings are shown at fair value, based on periodic valuations by external independent appraisers less subsequent depreciation for buildings. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Depreciation is calculated using the straight line method to allocate their cost or revalued amounts, net of any residual amounts, over their useful lives. The assets' useful lives are reviewed and adjusted if appropriate at each balance date. An asset's carrying amount is written down immediately to its recoverable amount if it is considered that the carrying amount is greater than its recoverable amount

Computer equipment

3 - 5 years

Office equipment and furniture

5 years 5 years

Motor vehicles Buildings

50 - 100 years

Leasehold property improvements

3 - 12 years

#### (N) ASSETS BACKING INSURANCE BUSINESS

The Group has determined that:

- all assets of the life insurance companies were assets backing the policy liabilities of the life insurance business including life insurance contract liabilities and life investment contract liabilities, with the exception of investments in operating subsidiaries;
- all assets within the general insurance companies are held to back general insurance liabilities, with the exception of property, plant and equipment and investments in operating subsidiaries; and

These assets are managed in accordance with approved investment mandate agreements on a fair value basis and are reported to the Board on this basis. They have been measured at fair value through profit or loss wherever the applicable standard allows.

#### (O) EARNINGS PER SHARE

# (i) Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to ordinary equity holders of the Company, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the year, adjusted for bonus elements of ordinary shares issued during the year.

# (ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

# (P) INTANGIBLES

# (i) Goodwill

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost of the business combination over the Group's interest in the fair value of the identifiable assets, liabilities and contingent liabilities of the entity acquired, at the date of acquisition.

Following initial recognition, goodwill on acquisition of a business combination is not amortised but is tested for impairment bi-annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash generating units, or groups of cash generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units or groups of units.

Any impairment is recognised immediately in the income statement.

On disposal of an entity the carrying value of any associated goodwill is included in the calculation of the gain or loss on sale.



#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (ii) Software

Application software is recorded at cost less accumulated amortisation and impairment. Amortisation is charged on a straight line basis over the estimated useful life of the software.

Internally generated intangible assets are recorded at cost which includes all the directly attributable costs necessary to create, produce and prepare the asset capable of operating in the manner intended by management. Amortisation of internally generated intangible assets begins when the asset is available for use and is amortised on a straight line basis over the estimated useful life.

General use computer software 3-5 years
Core operating system software 10 years

# (Q) IMPAIRMENT OF NON FINANCIAL ASSETS

Assets that have an Indefinite useful life are not subject to amortisation and are tested bi-annually for impairment. Assets with a finite useful life are subject to amortisation and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell, and value in use.

For the purposes of assessing impairment assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash generating units).

#### (R) FINANCIAL INSTRUMENTS

The Group classifies its financial assets and liabilities in the following categories: at fair value through profit or loss, loans and receivables, and liabilities at amortised cost. The classification depends on the purpose for which the financial assets and liabilities were acquired. Management determines the classification of its financial assets and liabilities at initial recognition.

#### (i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted on an active market. The Group's loans and receivables comprise trade and other receivables and cash and cash equivalents in the balance sheet. Loans and receivables are measured initially at fair value plus transaction costs and subsequently at amortised cost using the effective interest rate method less any impairment.

#### (ii) Financial liabilities at amortised cost

Financial liabilities at amortised cost are non-derivative financial liabilities with fixed or determinable payments that are not quoted on an active market. The Group's financial liabilities comprise trade, reinsurance and other payables in the balance sheet. Financial liabilities are measured initially at fair value plus transaction costs and subsequently at amortised cost less any impairment.

# (iii) Financial assets and liabilities at fair value through profit or loss

Financial assets and liabilities at fair value through profit or loss are comprised of financial assets that are either held for trading or designated on initial recognition at fair value through profit or loss. A financial asset and liability is classified in this category if acquired principally for the purpose of selling in the short-term or if so designated by management. Designation by management takes place when it is necessary to eliminate or significantly reduce measurement or recognition inconsistencies, or if related financial assets or liabilities are managed and evaluated on a fair value basis.

Financial assets at fair value through profit or loss are stated at fair value, with any resultant gain or loss recognised in the income statement. The net gain or loss recognised in the income statement includes any dividend or interest earned on the financial assets.

Derivatives are categorised as held for trading unless they are designated as hedges. All derivatives entered into by the Group are classified as held for trading as the Group does not apply hedge accounting.

#### (iii) Fair value

Financial assets and liabilities are measured in the balance sheet at fair value (excluding short term amounts held at a reasonable approximation of fair value). Refer to note 26.

#### (iv) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The Group does not hold financial assets and financial liabilities subject to offsetting arrangements other than cash and cash equivalents. Refer to note 29.

#### (v) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the group has transferred substantially all risks and rewards of ownership.



#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (S) IMPAIRMENT OF FINANCIAL ASSETS

Financial assets, with the exception of those measured at fair value through profit or loss, are assessed for indicators of impairment at each reporting date. Financial assets are impaired when there is objective evidence that the estimated future cash flows of the asset have been impacted as a result of one or more events that occurred after the initial recognition of the financial asset.

For financial assets carried at amortised cost, the amount of the impairment is the difference between the assets' carrying amount and the present value of the estimated future cash flows, discounted at the original effective interest rate.

For all financial assets, other than trade receivables, the carrying amount is reduced by the impairment loss directly. For trade receivables the carrying amount is reduced via an allowance account, against which an uncollectible trade receivable is written off.

A trade receivable is deemed to be uncollectible upon notification of insolvency of the debtor or upon receipt of similar evidence that the Group will be unable to collect the amount. Changes in the carrying amount of the allowance account are recognised in the income statement.

A previously recognised impairment loss is reversed when, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was initially recognised.

In respect of financial assets carried at amortised cost, with the exception of trade receivables, the impairment loss is reversed through the income statement to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised. Subsequent recoveries of trade receivables previously written off are credited against the allowance account.

#### (T) LEASED ASSETS

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Operating lease payments are recognised as an expense in the periods the services are received over the term of the lease.

Benefits received and receivable for entering into an operating lease are recognised on a straight line basis over the term of the lease.

#### (U) INTEREST BEARING LIABILITIES

Interest bearing debt and overdrafts are initially measured at fair value, net of transaction costs incurred and are subsequently measured at amortised cost, using the effective interest rate method. Any difference between the proceeds, net of transaction costs, and the settlement or redemption of liability is recognised over the term of the liability.

#### (V) PAYABLES

These amounts represent liabilities for goods and services provided to the Group prior to the end of the financial year which are unsettled. Payables are recognised initially at fair value net of transaction costs and subsequently measured at amortised cost using the effective interest method.

# (W) PROVISIONS

Provisions are only recognised when the Group has a present legal or constructive obligation as a result of a past event or decision, and it is more likely than not that an outflow of resources will be required to settle the obligation. Provisions are recognised at the best estimate of future cash flows discounted to present value where the effect is material.

### (X) EMPLOYEE ENTITLEMENTS

Provision is made for employee entitlements for services rendered up to the balance date. This includes salaries, wages, bonuses, annual leave and long service leave, but excludes share-based payments. Liabilities arising in respect of employee entitlements expected to be settled within 12 months of the reporting date are measured at their nominal amounts. All other employee entitlements are measured at the present value of the estimated future cash outflows to be made in respect of services provided up to the balance date. In determining the present value of future cash outflows, discount rates used are based on the interest rates attaching to government securities which have terms to maturity approximating the terms of the related liability.

#### (Y) GENERAL INSURANCE LIABILITIES

General insurance outstanding claims are measured at the central estimate of the present value of expected future payments after allowing for inflation and discounted at the risk free rate. In addition a risk margin is added to the claims provision to recognise the inherent uncertainty of the central estimate.

The expected future payments include those in relation to claims reported but not yet paid, claims incurred but not yet reported (IBNR), claims incurred but not enough reported (IBNER) and anticipated claims handling costs. Claims handling costs include costs that can be associated directly with individual claims, such as legal and other professional fees, and costs that can only be indirectly associated with individual claims, such as claims administration costs.

Provision has been made for the estimate of claim recoveries from third parties in respect of general insurance business.

Liability adequacy testing is performed in order to recognise any deficiencies in the income statement arising from the carrying amount of the unearned premium liability less any related deferred acquisition costs and intangible assets not meeting the estimated future claims under current insurance conditions. Liability adequacy testing is performed at a portfolio level of contracts that are subject to broadly similar risks and are managed together as a single portfolio.

### (Z) CONTRIBUTED EQUITY

Ordinary shares issued by the Group are classified as equity and are recognised at fair value less direct issue costs.



#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# (AA) SHARE BASED PAYMENTS

The Group issues share based compensation packages to senior executives as part of their remuneration packages.

These options are measured at fair value at grant date and expensed over the period during which the employee becomes unconditionally entitled to the options, based on the estimate of shares that will eventually vest. Fair value at grant date is measured using a binomial model, taking into account the specific conditions of the options issued. The determination of fair value excludes the impact of any non-market vesting conditions which are allowed for in assumptions about the number of options that are expected to be exercisable. When an expense is recognised there is an equal and opposite entry made to the share option reserve in equity. When the options are exercised the receipt of the exercise price is transferred to share capital.

Where there is a tax deduction allowable in relation to the share option scheme this is recognised in the income statement, to the extent of the tax credit commensurate to the expense recognised in the income statement, with the balance reported through the share option reserve in equity.

Where terms are changed during the period that increase the cost of the options then this is recognised over the remaining vesting period. Where terms are changed during the period that decrease the cost of the options then there is no change to the expense recognised.

# (AB) SEGMENT REPORTING

An operating segment is a group of assets and operations engaged in providing products or services that are subject to risks and returns that are different to those of other operating segments. Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker who reviews the operating results on a regular basis and makes decisions on resource allocation and assessing performance. The chief operating decision-maker has been identified as the Company's Board of Directors.

# (AC) CASH FLOWS

The statements of cash flows present the net cash flows for financial assets, property, plant and equipment, intangible assets and advances to subsidiaries. TOWER considers that knowledge of gross receipts and payments is not essential to understanding the activities of TOWER and it is considered acceptable to report only the net cash flows for these items. This is based on the fact that either the turnover of these items is quick, the amounts are large, and the maturities are short or the value of the sales are immaterial.

#### (AD) DISCONTINUED OPERATIONS AND DISPOSAL GROUPS

Assets and liabilities of a disposal group are classified as held for sale if their carrying amount will be recovered or settled principally through a sale transaction rather than through continuing use. A disposal group is defined as a group of assets to be disposed of, by sale or otherwise, together as a group in a single transaction. The group includes goodwill acquired in a business combination if the group is a cash-generating unit to which goodwill has been allocated. This condition is regarded as being met only when the sale is highly probable and the assets or businesses are available for immediate sale in their present condition or is a subsidiary acquired exclusively with a view to resale.

As required by accounting standards assets and liabilities of a disposal group are measured at the lower of carrying amount and fair value less costs to sell and disclosed in aggregate on the balance sheet as single line items. Items in the Income Statements and Statements of Comprehensive Income relating to discontinued operations are shown as a single amount for the total discontinued operations on the face of the statements, however profit for the year is separated between continuing and discontinued operations.

Cash flows associated with discontinued operations are disclosed in note 37.

The following specific accounting policies refer to the discontinued life insurance businesses disposed of during the current and prior financial years.

### (A) PREMIUM REVENUE

#### (i) Life insurance contracts

Premiums on life insurance contracts are separated into their revenue and deposit components. Where it is not practicable to split out the two components all premiums have been recognised as revenue. Where policies provide for the payment of amounts of premiums on specific due dates, such premiums are recognised as revenue when due. Unpaid premiums are recognised as revenue only during the days of grace or where secured by the surrender values of the policies concerned. Other premiums are recognised as revenue on a cash received basis.

# (ii) Life investment contracts

Under life investment contracts the life companies receive deposits from policyholders which are then invested on behalf of the policyholders. No premiums are recognised as revenue. Fees deducted from members' accounts are accounted for as fee revenue.

# (B) CLAIMS EXPENSE

# (i) Life insurance contracts

Claims are recognised when the liability to a policyholder under a life insurance contract has been established or upon notification of the insured event. Claims are separated into their expense and withdrawal components. Claims on risk business are treated as an expense and are recognised when a liability to the policyholder is established.

### (ii) Life investment contracts

There is no claims expense in respect of investment contracts. Surrenders and withdrawals which relate to life investment contracts are treated as a movement in life investment contract liabilities. Other claim amounts are similar to withdrawals and as such do not relate to the provision of services or the bearing of risk. Accordingly, they are not expenses and are treated as movements in life insurance contract liabilities.



#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# (C) POLICY ACQUISITION COSTS

Life insurance contracts

In determining the life insurance contract liabilities, the deferral and future recovery of acquisition costs were capitalised by way of movement in life insurance contract liabilities, then amortised over the period in which they were recoverable.

#### (AE) BUSINESS COMBINATIONS

Identifiable assets acquired and liabilities assumed in business combination with third parties are measured at fair value at acquisition date with any excess of cost over the fair value of the net assets acquired recognised as goodwill on the balance sheet.

Identifiable assets acquired and liabilities assumed in business combination with entities within the TOWER Limited group are accounted for at carrying value at the date of acquisition. Any difference between the cost and carrying value of net assets is recognised in the business combination under common control reserve in the balance sheet.

# (AF) COMPARATIVES

Where necessary, comparative information has been reclassified to achieve consistency in disclosure with the current year.

As required by NZ IFRS 5 'Non-current Assets Held for Sale and Discontinued Operations', the sale of TOWER businesses has resulted in the classification of balances into two line items. Income statement balances for 2014 and 2013 years have been classified into either, 'Profit for the year from discontinued operations' or 'Profit from disposal of subsidiaries'. 2013 balance sheet items have been 'classified into two lines 'Assets of disposal group classified as held for sale' and 'Liabilities of disposal group classified as held for sale'. The cash flow statement continues to include related cash flows from discontinued operations within each line item. A summary of cash flows from discontinued operations is presented in the relevant section note 37 – Discontinued operations, which contains full details of the business disposals.

The split of total comprehensive income attributed to equity shareholder arising from continuing and discontinuing operations for the year ended of September 2013 has been restated within the statement of comprehensive income to correct a prior year misstatement. Total comprehensive income from continuing operation for the year ended 30 September 2013 has been decreased from \$31,020,000 to (\$5,917,000). Correspondingly total comprehensive income from discontinued operations for the year ended 30 September 2013 has been increased from (\$2,981,000) to \$33,956,000.

In the 2013 comparatives for Fee and other revenue, an amount of \$3,175,000 was presented net within Management and sales expenses. To correct a prior year misstatement, Fee and other revenue for the year ended 30 September 2013 has been increased from \$393,000 to \$3,568,000 in the income statements, with a corresponding increase in 2013 comparative Management and sales expenses (from \$72,069,000 to \$75,244,000).

#### 2. CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATES

The Group makes estimates and assumptions in respect of certain key assets and liabilities. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The key areas where critical accounting estimates are applied are noted below.

#### (A) CLAIMS LIABILITIES UNDER GENERAL INSURANCE CONTRACTS

Provision is made at the end of the year for the estimated cost of claims incurred but not settled at the balance sheet date, including the cost of claims incurred but not yet reported to the Group.

The estimated cost of claims includes direct expenses to be incurred in settling claims net of the expected value of salvage and other recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The estimation of claims incurred but not reported (IBNR) is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Group, where more information about the claim event is generally available. IBNR claims may often not be apparent to the insured until many years after the events giving rise to the claims has happened. In calculating the estimated cost of unpaid claims the Group uses a variety of estimation techniques, generally based on statistical analyses of historical experience, which assumes that the development pattern of the current claims will be consistent with past experience. Allowance is made, however, for changes or uncertainties which may create distortions in the underlying statistics or which may cause the cost of unsettled claims to increase or reduce when compared with the cost of previously settled claims including:

- changes in Group processes which might accelerate or slow down the development and (or) recording of paid or incurred claims, compared with statistics from previous periods;
- changes in the legal environment;
- the effects of inflation;
- changes in the mix of business;
- the impact of large losses;
- movements in industry benchmarks; and
- technological developments.



# 2. CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

A component of these estimation techniques is usually the estimation of the cost of notified but not paid claims. In estimating the cost of these the Group has regard to the claim circumstances as reported, any information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods.

Provisions are calculated gross of any reinsurance recoveries. A separate estimate is made of the amounts that will be recoverable from reinsurers based on the gross provisions. Details of specific assumptions used in deriving the outstanding claims liability at year end are detailed in note 24.

#### (B) ASSETS ARISING FROM REINSURANCE CONTRACTS

Assets arising from reinsurance contracts are also determined using the above methods. In addition, the recoverability of these assets is assessed on a periodic basis to ensure that the balance is reflective of the amounts that will ultimately be received, taking into consideration factors such as counterparty and credit risk. Impairment is recognised where there is objective evidence that the Group may not receive amounts due to it and these amounts can be reliably measured.

#### (C) TAXATION

The Group is subject to income taxes in New Zealand and jurisdictions where it has foreign operations. Significant management judgement is required in determining the worldwide provision for income taxes. There are some transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. The Group estimates its tax liabilities based on its understanding of tax law in each relevant jurisdiction. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made. Deferred tax assets are recognised for all unused tax losses to the extent it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised based on the likely timing and quantum of future taxable profits.

#### 3. IMPACT OF AMENDMENTS TO NZ IFRS

# (A) Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Group.

The following standards, amendments and interpretations to existing standards have been published and are mandatory for the Group's accounting periods beginning after 1 October 2014 or later periods, and the Group has not early adopted them. The Group expects to adopt the following new standards on 1 October after the effective date.

- NZ IFRS 9, 'Financial instruments', was issued in September 2014 as a complete version of the standard. NZ IFRS 9 replaces the parts of NZ IAS 39 that relate to the classification and measurement of financial instruments, hedge accounting and impairment. NZ IFRS 9 requires financial assets to be classified into two measurement categories: those measured as at fair value and those measured at amortised cost. The determination is made at initial recognition. The classification depends on the entity's business model for managing its financial instruments and the contractual cash flow characteristics of the instrument. For financial liabilities, the standard retains most of the NZ IAS 39 requirements. The main change is that, in cases where the fair value option is taken for financial liabilities, the part of a fair value change due to an entity's own credit risk is recorded in other comprehensive income rather than the income statement, unless this creates an accounting mismatch. The new hedge accounting model more closely aligns hedge accounting with risk management activities undertaken by companies when hedging their financial and non-financial risks. NZ IFRS 9 introduces a new expected credit loss model for calculating the impairment of financial assets. This standard is effective for reporting periods beginning on or after 1 January 2018. The Group is yet to assess NZ IFRS 9's full impact.
- NZ IFRS 15' Revenue from Contracts with Customers' is effective for balance dates beginning on or after 1 January 2017, thus for the year ending 30 September 2018 for the TOWER Group. The standard will provide a single source of requirements for accounting for all contracts with customers (except for some specific exceptions, such as lease contracts, insurance contracts and financial instruments) and will replace all current accounting pronouncements on revenue. New revenue disclosures are also introduced. The Group is in the process of evaluating the impact of this standard.



# 3. IMPACT OF AMENDMENTS TO NHZ IFRS (CONTINUED)

(B) Standards, amendments and interpretations to existing standards effective 2014 or early adopted by the Group.

The Group has adopted the following new and amended IFRS's as of 1 October 2013:

- NZ IFRS 13 'Fair value measurement' (effective from 1 January 2013). The standard replaces the guidance on fair value
  measurement in existing IFRS literature with a single standard. The revised standard has not had a material impact on the financial
  statements other than additional disclosures.
- NZ IFRS 10 'Consolidated Financial statements' (effective from 1 January 2013). The standard requires a parent to present
  consolidated financial statements as those of a single economic entity, replacing the requirements previously contained in NZ IAS 27
  Consolidated and Separate Financial Statements. The revised standard has not had a material impact on the financial statements.
- NZ IFRS 12 'Disclosure of Interests in Other Entities' (effective from 1 January 2013). The standard requires extensive disclosure of
  information that enables users of the financial statements to evaluate the nature of, and risks associated with, interests in other
  entities. The revised standard has not had a material impact on the financial statements.
- NZ IFRS 7, 'Financial Instruments: Disclosures' amendments, on asset and liability offsetting. This amendment includes new
  disclosures to facilitate comparison between those entities that prepare IFRS financial statements to those that prepare financial
  statements in accordance with US GAAP. The revised standard has not had a material impact on the financial statements other than
  additional disclosures.

# 4. PREMIUM REVENUE

	Group		Company		
	2014 \$000	2013 \$000	2014 \$000	2013 \$000	
Gross written premiums	297,627	279,307	€.	_	
Less: Gross unearned premiums	(12,514)	(12,147)	€	_	
Premium revenue earned from insurance contracts	285,113	267,160	•		
Less: Outwards reinsurance expense	(48, 197)	(48,617)	-		
Total net premium revenue	236,916	218,543	-	-	



### 5. INVESTMENT REVENUE

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Fixed interest securities (1)				
Interest income	15,637	16,750	394	1,252
Net realised (loss)/gain	(2,947)	3,100	-	-
Net unrealised gain/(loss)	1,563	(6,455)	-	121
	14,253	13,395	394	1,252
Equity securities (1)				
Dividend income	14	231	14,000	178,453
Net realised gain	-	461	-	-
Net unrealised gain		196		
	14	888	14,000	178,453
Property securities (1)				
Property income	4	105	-	-
Net realised gain	412	3,215	-	-
Net unrealised loss	(401)	(2,729)	-	
	15	591		-
Other (2)				
Other investment income	-	-	_	23
Net realised gain/(loss)	103	(63)	-	-
Net unrealised (loss)/gain	(168)	246		_
	(65)	183	-	23
Total investment revenue				
Total investment revenue	15,655	17,086	14,394	179,728
Total net realised (loss)/gain	(2,432)	6,713	- 1,007	-
Total net unrealised gain/(loss)	994	(8,742)	-	-
<u> </u>	14,217	15,057	14,394	179,728

#### 6. CLAIMS EXPENSE

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
General insurance claims	258,855	198,818	+	-
Less: Reinsurance recoveries revenue	(119,742)	(52,253)	₩	_
Total net claims expense	139,113	146,565	-	



<sup>(1)</sup> The income and loss in these categories has been generated by financial assets designated on initial recognition at fair value through profit or loss.
(2) Other investment gains and losses has been generated by derivative financial assets and financial liabilities classified as held for trading at fair value through profit or loss.

#### 7. OTHER EXPENSES

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
(A) MANAGEMENT AND SALES EXPENSES				
Management and sale expenses	81,699	75,244	602	813
Total management and sales expenses	81,699	75,244	602	813
Included in total management and sales expenses are the following:				
Amortisation of deferred acquisition costs	18,211	17,086	-	-
Bad debts written off	(32)	219	-	≅
Change in provision for doubtful debts	(160)	161	-	-
Amortisation of software	931	3,648	-	-
Depreciation:				
Office equipment and furniture	328	323		-
Motor vehicles	186	292	-	-
Computer equipment	1,247	1,214	-	-
Directors' fees	495	824	495	724
Operating leases	3,834	4,413	<b>:</b>	-
Employee benefits expense	49,621	62,872	-	-
Loss on disposal of property, plant and equipment	(21)	(2,140)	-	-
Claims related expense reclassified to claims expense	(18,564)	(15,630)	-	-
Auditors' remuneration				
Fees paid to Company's auditors:				
Audit of financial statements <sup>(1)</sup> Other services:	518	761	-	-
Other assurance related services (2)	71	160	-	-
Non-assurance advisory related services (3)	6	43	-	•
Fees pald to subsidiary's auditors which are different from Group auditors:				
Audit of annual financial statements	33	37		<u>-</u>

The audit of financial statements includes fees for both the annual audit of financial statements and the review of interim financial

TOWER Insurance Limited and TOWER Life (N.Z.) Limited.

Non-assurance advisory related services relate to Annual Shareholders Meeting procedures. In the prior year non-assurance advisory related services related to return of capital requirements, investors pack review and advice on the sale of the investment businesses.

## (B) FINANCING COSTS

Interest expense	4,104	7,750		-
Other costs	<u> </u>	119	lal	
Total financing costs	4,104	7,869	S#1	-



statements.

Other assurance related services in the current year relate solvency audit, share register, audit of TOWER Life (N.Z) Limited net asset statement, Australian branch licence revocation and regulatory returns. In the prior year other assurance related services related predominantly to work performed on the sale of health business completion accounts, the investment businesses net asset statements and non-participating life business closing balance at point of disposal. The amount also includes work performed on solvency returns of

### 8. TAXATION

	Group		Compar	ny
	2014	2013	2014	2013
<u>-</u>	\$000	\$000	\$000	\$000
(A) CURRENT TAX EXPENSE				
Analysis of taxation expense				
Current taxation	10,681	7,446	5	129
Deferred taxation	(2,088)	(34)	(58)	-
Under provided in prior years	(269)	(341)	(23)	-
Income tax expense for the year	8,324	7,071	(76)	129
Income tax expense attributed to shareholders	8,324	7,071	(76)	129
	8,324	7,071	(76)	129
The tax expense recognised can be reconciled to the a	ccounting profit as	follows:		
			40 700	470.045
The tax expense recognised can be reconciled to the a	ccounting profit as t	follows: 7,490	13,792	178,915
Profit before taxation from continuing operation  Income tax at the current rate of 28%			13,792 3,862	178,915 50,096
Profit before taxation from continuing operation  Income tax at the current rate of 28%  Taxation effect of non deductible expenses / non-	29,948	7,490		<del></del>
Profit before taxation from continuing operation  Income tax at the current rate of 28%  Taxation effect of non deductible expenses / non-assessable revenue:	29,948	7,490		<del></del>
Profit before taxation from continuing operation  Income tax at the current rate of 28%  Taxation effect of non deductible expenses / non-assessable revenue:  Life insurance companies permanent differences	29,948	7,490 2,097		<del></del>
Profit before taxation from continuing operation  Income tax at the current rate of 28%  Taxation effect of non deductible expenses / non-assessable revenue:  Life insurance companies permanent differences  Recognition of prior period current tax	29,948 8,385	7,490 2,097 (33) (340)	3,862	<del></del>
Profit before taxation from continuing operation  Income tax at the current rate of 28% Taxation effect of non deductible expenses / non-assessable revenue:  Life insurance companies permanent differences Recognition of prior period current tax Non deductible (income)/losses from PIEs	29,948 8,385 (551)	7,490 2,097 (33) (340) (78)	3,862	<del></del>
Profit before taxation from continuing operation  Income tax at the current rate of 28%  Taxation effect of non deductible expenses / non-assessable revenue:  Life insurance companies permanent differences  Recognition of prior period current tax	29,948 8,385	7,490 2,097 (33) (340)	3,862	<del></del>
Profit before taxation from continuing operation  Income tax at the current rate of 28% Taxation effect of non deductible expenses / non-assessable revenue:  Life insurance companies permanent differences Recognition of prior period current tax Non deductible (income)/losses from PIEs Non deductible (income)/expenditure	29,948 8,385 (551)	7,490 2,097 (33) (340) (78)	3,862	50,096
Profit before taxation from continuing operation  Income tax at the current rate of 28% Taxation effect of non deductible expenses / non-assessable revenue:  Life insurance companies permanent differences Recognition of prior period current tax Non deductible (income)/losses from PIEs Non deductible (income)/expenditure Non taxable dividend from subsidiaries	29,948 8,385 - (551) - (146)	7,490 2,097 (33) (340) (78) 423	3,862	50,096

### (B) CURRENT TAX LIABILITIES

Current tax liabilities of \$371,000 relate to taxes payable to off shore tax authorities in the Pacific Islands (2013: \$1,654,000).

# (C) DEFERRED TAX ASSETS AND LIABILITIES

The movement in deferred income tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows:

Group 2014	Opening balance at 1 October \$000	Charged/ (credited) to income statement \$000	Credited to statement of comprehensive income \$000	Discontinued Operations and Disposal Group Held for Sale \$000	Charged/ (credited) to other Group companies \$000	Closing balance at 30 September \$000
Movements in deferred tax assets	-			-		
Provisions and accruals	3,747	(324)	•	4	-	3,427
Tax losses	10,462	7,701	-	(34)	(7,066)	11,063
Fixed Assets	9,443	(4,630)	-			4,813
Total deferred tax assets	<b>2</b> 3,652	2,747		(30)	(7,066)	19,303
Movements in deferred tax liabilities						
Deferred acquistion costs	4,434	376	-	1=	-	4,810
Other	1,030	283	10	-		1,323
Total deferred tax liabilities	5,464	659	10	•	•	6,133
Net deferred tax	18,188	2,088	(10)	(30)	(7,066)	13,170



# 8. TAXATION (CONTINUED)

Group 2013	Opening balance at 1 October \$000	Charged/ (credited) to income statement \$000	Credited to statement of comprehensive income \$000	Discontinued Operations and Disposal Group Held \$000	Charged/ (credited) to other Group companies \$000	Closing balance at 30 September \$000
Movements in deferred tax assets						
Provisions and accruals	1,759	721	-	1,267	-	3,747
Tax losses	11,703	5,298		(6,539)	-	10,462
Insurance Liabilities	1,177	(1,177)	-	<b>in</b>	-	
Fixed Assets	1,248	(4,356)	-	12,551	-	9,443
Other	19	-	-	(19)	-	
Total deferred tax assets	15,906	486		7,260		23,652
Movements in deferred tax liabilities						
Deferred acquistion costs	5,923	298	-	(1,787)	-	4,434
Unrealised gains	1,148	(274)	-	(874)	-	-
Life insurance contract liabilities	39,784	-	-	(39,784)	-	•
Other	617	428	131	(146)	*	1,030
Total deferred tax liabilities	47,472	452	131	(42,591)		5,464
Net deferred tax	(31,566)	34	(131)	49,851		18,188

Company 2014	Opening balance at 1 October \$000	Charged/ (credited) to income statement \$000	Credited to statement of comprehensive income \$000	Charged/ (credited) to other group companies \$000	Closing balance at 30 September \$000
Movements in deferred tax assets					
Other	-	58	3 -		58
Total deferred tax assets		58	3 -	-	58

The analysis of deferred tax assets and deferred tax liabilities taking into consideration the offsetting balances within the same tax jurisdiction is as follows:

julioulosoff to de follower	Group	
	2014	2013
	\$000	\$000
Deferred tax assets		
Deferred tax assets to be recovered within 12 months	4,459	2,596
Deferred tax assets to be recovered after more than 12 months	9,621	15,995
	14,080	18,591
Deferred tax liabilities		
Deferred tax liabilities to be settled within 12 months	688	(200)
Deferred tax liabilities to be settled after more than 12 months	222	603
	910	403

Deferred tax liabilities of \$908,000 have not been recognised in respect of temporary differences associated with investments in subsidiaries (2013: liabilities of \$1,355,000).



# 8. TAXATION (CONTINUED)

### (D) IMPUTATION CREDITS

The Group imputation credit account reflects the imputation credits held by the Company as the representative member of the Group.

Imputation credits available for use in subsequent reporting periods  2014 2013 \$ \$ 477 361		Group	
Imputation credits available for use in subsequent reporting periods 477 361		2014	2013
Imputation credits available for use in subsequent reporting periods 477 361		 \$	\$
Imputation credits available for use in subsequent reporting periods 477 361			
	Imputation credits available for use in subsequent reporting periods	477	361

The above amounts represent the balance of the imputation account as at the end of the reporting period, adjusted for:

- i) Imputation credits that will arise from the payment of the amount of the provision for income tax;
- ii) Imputation debits that will arise from the payment of dividends recognised as a liability at the reporting date; and
- iii) Imputation credits that will arise from the receipt of dividends recognised as receivables at the reporting date.

The company and its New Zealand subsidiaries have formed a tax consolidated group. The consolidated group imputation credit account balance reflects the imputation credits available to all members of the group. As at 1 October 2013 TOWER Insurance Limited ceased to be a member of the consolidated group.

### 9. RECEIVABLES

V. 1/202117/2020	Group		Compan	У
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Reinsurance recovery receivables	187,590	257,310	-	-
Outstanding premiums and trade receivables	121,836	114,535	-	-
Unsettled investment sales	¥	601	*	-
Related party receivables	-	-	22,888	20,008
Other	6,869	8,511	-	-
Total receivables	316,295	380,957	22,888	20,008
Analysed as:				
Current	280,276	310,629	22,888	20,008
Non current	36,019	70,328		(4)
	316,295	380,957	22,888	20,008

Outstanding premiums and trade receivables above are presented net of allowance for credit losses and impairment. Movement in the allowance for credit losses and impairment during the reporting period was as follows:

Outstanding premiums and trade receivables Allowance for doubtful debts Transferred to discontinued operation	123,789 (1,953)	141,413 (2,113) (24,765)	- - -	**
transierred to discontinued operation	121,836	114,535	-	
Balance at 1 October	2,113	1,952	-	-
Provisions added during the year	-	567	-	-
Impairment loss recognised during the year	32	(219)	-	_
Provisions released during the year	(192)	(187)	. (6)	-
Balance at 30 September	1,953	2,113		-

The allowance for credit losses and impairment in relation to trade receivables is provided for based on estimated recoverable amounts determined by reference to current customer circumstances and past default experience. In determining the recoverability of a trade receivable the Group considers any change in the credit quality of the trade receivable from the date the credit was initially granted up to the reporting date. The Group has provided fully for receivables over 120 days past due. Trade receivables between 60 and 120 days past due are provided for based on estimated irrecoverable amounts determined by reference to past due default experience.



### 10. INTANGIBLE ASSETS

Vear ended 30 September 2014         Acquired Some Some Some Some Some Some Some Some	Group			Software		
\$000         \$000	•	_	_			
Cost			-	•		
Cost	Year ended 30 September 2014					
Additions						
Disposals	At 1 October 2013	17,744	4,117	-	•	•
Transfers	Additions	-	69	6,853		
At 30 September 2014  Accumulated amortisation:  At 1 October 2013  At 30 September 2014  At 1 October 2012  At 30 September 2013  Accumulated amortisation:  Accumulated amortisation:  At 1 October 2012  Anortisation on disposals  Accumulated amortisation:  At 30 September 2013  At 30 September 2014  At 30 September 2015  At 30 September 2015	Disposals	=	-	-		
Accumulated amortisation:  At 1 October 2013 - (3,180) (16,962) - (20,142) Amortisation charge - (565) (366) - (931) At 30 September 2014 - (3,745) (17,328) - (21,073)  At 30 September 2014  At cost 17,744 4,186 25,063 9,563 56,556 Accumulated amortisation - (3,745) (17,328) - (21,073)  Net book value at 30 September 2014 17,744 441 7,735 9,563 35,483   Year ended 30 September 2013  Cost: At 1 October 2012 17,744 3,485 59,798 5,877 86,904 Additions - 632 - 9,268 9,900 Disposals - 632 (1,588) - (1,588) Disposals - (1,588) - (1,588) Disposals - (40,000) (4,900) (44,900)  At 30 September 2013 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation:  At 1 October 2012 - (2,545) (15,537) - (18,082) Amortisation charge - (635) (3,013) - (3,648) Amortisation on disposals 1,588 - 1,588 At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation:  At 30 September 2013			-	-		
At 1 October 2013	At 30 September 2014	17,744	4,186	25,063	9,563	50,550
Amortisation charge	Accumulated amortisation:					
At 30 September 2014  At 30 September 2014  At cost	At 1 October 2013	-	(3,180)		-	
At 30 September 2014 At cost 17,744 4,186 25,063 9,563 56,556 Accumulated amortisation - (3,745) (17,328) - (21,073) Net book value at 30 September 2014 17,744 441 7,735 9,563 35,483  Year ended 30 September 2013 Cost: At 1 October 2012 17,744 3,485 59,798 5,877 86,904 Additions - 632 - 9,268 9,900 Disposals (1,588) - (1,588) Disposals (1,588) - (1,588) Impairment of assets (1) - (40,000) (4,900) (44,900) At 30 September 2013 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation: At 1 October 2012 - (2,545) (15,537) - (18,082) Amortisation charge - (635) (3,013) - (3,648) Amortisation on disposals - 1,588 - 1,588 At 30 September 2013 - (3,180) (16,962) - (20,142)  At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation - (3,180) (16,962) - (20,142)	Amortisation charge				-	
At cost	At 30 September 2014	•	(3,745)	(17,328)		(21,073)
Accumulated amortisation - (3,745) (17,328) - (21,073)  Net book value at 30 September 2014  Year ended 30 September 2013  Cost:  At 1 October 2012 17,744 3,485 59,798 5,877 86,904 Additions - 632 - 9,268 9,900  Disposals (1,588) - (1,588)  Impairment of assets (1) (40,000) (4,900) (4,900)  At 30 September 2013 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation:  At 1 October 2012 - (2,545) (15,537) - (18,082)  Amortisation charge - (635) (3,013) - (3,648)  Amortisation on disposals 1,588 - 1,588  At 30 September 2013 - (3,180) (16,962) - (20,142)  At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316	At 30 September 2014					
Year ended 30 September 2013         7,744         441         7,735         9,563         35,483           Cost:         At 1 October 2012         17,744         3,485         59,798         5,877         86,904           Additions         - 632         - 9,268         9,900           Disposals         - 1,588         - (1,588)         - (1,588)           Impairment of assets (1)         - 2,40,000         (4,900)         (44,900)           At 30 September 2013         17,744         4,117         18,210         10,245         50,316           Accumulated amortisation:         2 (2,545)         (15,537)         - (18,082)         - (3,648)           Amortisation charge         - (635)         (3,013)         - (3,648)         - (3,188)         - (20,142)           At 30 September 2013         - (3,180)         (16,962)         - (20,142)         - (20,142)		17,744		-	9,563	
Year ended 30 September 2013         Cost:       At 1 October 2012       17,744       3,485       59,798       5,877       86,904         Additions       - 632       - 9,268       9,900         Disposals       (1,588)       - (1,588)         Impairment of assets (1)       (40,000)       (4,900)       (44,900)         At 30 September 2013       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation:         A1 1 October 2012       - (2,545)       (15,537)       - (18,082)         Amortisation charge       - (635)       (3,013)       - (3,648)         Amortisation on disposals       1,588       - 1,588         At 30 September 2013       - (3,180)       (16,962)       - (20,142)         At 30 September 2013       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation       - (3,180)       (16,962)       - (20,142)		45.544			0.562	
Cost:         At 1 October 2012       17,744       3,485       59,798       5,877       86,904         Additions       -       632       -       9,268       9,900         Disposals       -       -       (1,588)       -       (1,588)         Impairment of assets (1)       -       -       (40,000)       (4,900)       (44,900)         At 30 September 2013       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation:       -       (2,545)       (15,537)       -       (18,082)         Amortisation charge       -       (635)       (3,013)       -       (3,648)         Amortisation on disposals       -       -       1,588       -       1,588         At 30 September 2013       -       (3,180)       (16,962)       -       (20,142)         At cost       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation       -       (3,180)       (16,962)       -       (20,142)	Net book value at 30 September 2014	17,744	441	1,735	9,303	33,403
Cost:         At 1 October 2012       17,744       3,485       59,798       5,877       86,904         Additions       -       632       -       9,268       9,900         Disposals       -       -       (1,588)       -       (1,588)         Impairment of assets (1)       -       -       (40,000)       (4,900)       (44,900)         At 30 September 2013       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation:       -       (2,545)       (15,537)       -       (18,082)         Amortisation charge       -       (635)       (3,013)       -       (3,648)         Amortisation on disposals       -       -       1,588       -       1,588         At 30 September 2013       -       (3,180)       (16,962)       -       (20,142)         At cost       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation       -       (3,180)       (16,962)       -       (20,142)	Year ended 30 September 2013					
At 1 October 2012 17,744 3,485 59,798 5,877 86,904 Additions - 632 - 9,268 9,900 Disposals - (1,588) - (1,588) Impairment of assets (1) - (40,000) (4,900) (44,900)  At 30 September 2013 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation:  At 1 October 2012 - (2,545) (15,537) - (18,082) Amortisation charge - (635) (3,013) - (3,648) Amortisation on disposals 1,588 - 1,588  At 30 September 2013 - (3,180) (16,962) - (20,142)  At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation - (3,180) (16,962) - (20,142)						
Disposals Impairment of assets (1) At 30 September 2013  Accumulated amortisation: At 1 October 2012 Amortisation charge Amortisation on disposals At 30 September 2013  At 30 September 2013  At 30 September 2013  At cost At 20 September 2013  At cost At 20 September 2013  At cost Accumulated amortisation  - (1,588) - (40,000) (4,900) (44,900)  (44,900)  (44,900)  (44,900)  (44,900)  (44,900)  (44,900)  (4,900)  (44,900)  (44,900)  (18,082)  - (1,588)  - (1,587) - (18,082)  (3,013) - (3,648)  At 30 September 2013  At cost At 30 September 2013  At cost At cost Accumulated amortisation  - (3,180) (16,962) - (20,142)		17,744	3,485	59,798	5,877	86,904
Impairment of assets (1)	Additions	¥:	632	-	9,268	
At 30 September 2013 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation: At 1 October 2012 - (2,545) (15,537) - (18,082) Amortisation charge - (635) (3,013) - (3,648) Amortisation on disposals - 1,588 - 1,588  At 30 September 2013 - (3,180) (16,962) - (20,142)  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation - (3,180) (16,962) - (20,142)	Disposals	-	-	(1,588)	-	
Accumulated amortisation:         At 1 October 2012       - (2,545) (15,537) - (18,082)         Amortisation charge       - (635) (3,013) - (3,648)         Amortisation on disposals       1,588 - 1,588         At 30 September 2013       - (3,180) (16,962) - (20,142)         At cost       17,744 4,117 18,210 10,245 50,316         Accumulated amortisation       - (3,180) (16,962) - (20,142)	Impairment of assets (1)	-	Ē	(40,000)		
At 1 October 2012 - (2,545) (15,537) - (18,082)  Amortisation charge - (635) (3,013) - (3,648)  Amortisation on disposals - 1,588 - 1,588  At 30 September 2013 - (3,180) (16,962) - (20,142)  At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation - (3,180) (16,962) - (20,142)	At 30 September 2013	17,744	4,117	18,210	10,245	50,316
At 1 October 2012 - (2,545) (15,537) - (18,082)  Amortisation charge - (635) (3,013) - (3,648)  Amortisation on disposals - 1,588 - 1,588  At 30 September 2013 - (3,180) (16,962) - (20,142)  At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation - (3,180) (16,962) - (20,142)	Accumulated amortisation:					
Amortisation charge - (635) (3,013) - (3,648)  Amortisation on disposals - 1,588 - 1,588  At 30 September 2013 - (3,180) (16,962) - (20,142)  At 30 September 2013  At cost 17,744 4,117 18,210 10,245 50,316  Accumulated amortisation - (3,180) (16,962) - (20,142)		020	(2,545)	(15,537)	-	(18,082)
Amortisation on disposals  At 30 September 2013  At 30 September 2013  At cost  Accumulated amortisation  - 1,588 - 1,588 - (20,142)  - (3,180) (16,962) - (20,142)  - (3,180) (16,962) - (20,142)		_	• • •		-	
At 30 September 2013         At cost       17,744       4,117       18,210       10,245       50,316         Accumulated amortisation       - (3,180)       (16,962)       - (20,142)		-	ì i		-	1,588
At cost 17,744 4,117 18,210 10,245 50,316 Accumulated amortisation - (3,180) (16,962) - (20,142)	At 30 September 2013	to to	(3,180)	(16,962)	•	(20,142)
At cost 17,744 4,117 18,210 10,245 50,316 Accumulated amortisation - (3,180) (16,962) - (20,142)	At 30 September 2013					
Accumulated amortisation - (3,180) (16,962) - (20,142)	•	17,744	4,117	18,210	10,245	50,316
Net book value at 30 September 2013 17,744 937 1,248 10,245 30,174		· -	(3,180)		-	
	Net book value at 30 September 2013	17,744	937	1,248	10,245	30,174

Ouring the 30 September 2013 financial year, management reviewed the carrying value of intangible assets in light of business disposals during that year. The carrying value is the fair value less cost to sell determined by reference to invoiced amounts split by functionality of the software. Following the review an impairment of \$44.9 million (\$32.3 million net of tax) was recorded against the carrying value of Intangible assets – software. This impairment was expensed in the 30 September 2013 results reducing the profit from discontinued operations/disposal groups. The impairment related to the write down of policy administration software developed to process health and life insurance contracts. The reporting segment to which the impaired asset belonged was Other (Holding companies and eliminations).



#### 10. INTANGIBLE ASSETS (CONTINUED)

#### Impairment testing for goodwill

Goodwill is allocated to New Zealand general insurance cash generating unit. The carrying amount of goodwill allocated to the cash generating unit is shown below:

	General In	surance
	2014	2013
	\$000	\$000
Carrying amount of goodwill	17,744	17,744

Goodwill is subject to impairment testing at the cash-generating unit level every six months. No impairment loss has been recognised in 2014 as a result of the impairment review (2013: Nil).

#### Impairment review method overview

#### General Insurance

The recoverable amount of the general insurance business has been assessed with reference to its appraisal value to determine its value in use. A base discount rate of 10% was used in the calculation (2013: 10%). Other assumptions used are consistent with the actuarial assumptions in note 24 in respect of TOWER Insurance. The projected cash flows have been determined using a steady average growth rate of 2% (2013: 4%). The cash flows were projected over the expected life of the policies. The projected cash flows are determined based on past performances and management expectations for market developments.

#### Sensitivity to changes in assumptions

Management considers that the recoverable amount from the general insurance business, as determined by the appraisal value, will exceed the carrying value under a reasonable range of adverse scenarios.

#### 11. INVESTMENT IN SUBSIDIARIES

Company	
2014	2013
\$000	\$000
235,254	235,254

Investments in controlled entities carried at cost

The table below lists TOWER Limited subsidiary companies and controlled entities. All entities have a balance date of 30 September.

Principal trading subsidiary companies and controlled entries at 30 September 2014 and 2013 are as follows:

Name of Company		lings	Nature of Business
	2014	2013	
Held by Parent:			
Incorporated in New Zealand	4000/	4000/	Halding assault
TOWER Financial Services Group Limited TOWER New Zealand Limited	100% 100%	100% 100%	Holding company Management services
	100%	100%	Holding company for fixed rate senior unsecured
TOWER Capital Limited	-	100%	bonds amalgamated into TOWER Financial Services
			Group Limited on 30 June 2014
Held by Group:			order Emilion of our out of the Edit
Incorporated in New Zealand			
TOWER Insurance Limited	100%	100%	Fire and general insurance
TOWER Operations Limited	100%	100%	Non-operating Company (29 November 2013 name
			changed from TOWER Health & Life Limited)
TOWER Life (N.Z.) Limited	•	100%	Life insurance and superannuation management (sold
		4000/	29 August 2014)
TOWER Option Scheme Limited	-	100%	Trustee for executive share options, amalgamated
			into TOWER Financial Services Group Limited on 9 September 2014
TAM International Trust Income Fund	_	100%	Unitised investment trust (sold 29 August 2014)
AN International Trust income Fund	-	10070	Office of investment that (abld 29 August 2014)
Incorporated in Fiji			
TOWER Insurance (Fiji) Limited	100%	100%	Fire and general insurance
Incorporated in Cook Islands			-
TOWER Insurance (Cook Islands) Limited	100%	100%	Fire and general insurance
Incorporated in PNG			
TOWER Insurance (PNG) Limited	100%	100%	Fire and general insurance
Incorporated in Samoa	= 404	740/	Et a sud a susual factoria
National Pacific Insurance Limited	71%	71%	Fire and general insurance



# 12. DEFERRED ACQUISITION COSTS

	Group		Company	1
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Balance at 1 October	18,211	23,467		-
Acquisition costs deferred during the year	20,028	18,211	•	846
Current period amortisation	(18,211)	(17,086)	-	_
Reclassified as discontinued operations	-	(6,381)		85
Balance at 30 September	20,028	18,211	_	-
Analysed as:				
Current	20,028	18,211		S#3
Non current	-			-
	20,028	18,211		-

# 13. PROPERTY, PLANT AND EQUIPMENT

15. I NOI ENTI, I EANT AND EGON MENT					
Group	Land and buildings	Office equipment and	Motor vehicles	Computer equipment	Total
		furniture			
	\$000	\$000	\$000	\$000	\$000
Year ended 30 September 2014			<del></del>		<u> </u>
Cost:					
At 1 October 2013	2,280	6,733	1,285	10,666	20,964
Additions	-	251	197	2,650	3,098
Revaluation	58	-	-	-	58
Disposals	-	(167)	(132)	(173)	(472)
Foreign exchange movements	36	79	15	12	142
At 30 September 2014	2,374	6,896	1,365	13,155	23,790
Accumulated Depreciation:					
At 1 October 2013	-	(6,038)	(918)	(9,129)	(16,085)
Depreciation charge	-	(328)	(186)	(1,247)	(1,761)
Disposals	-	139	112	168	419
Foreign exchange movements	-	(68)	_	(10)	(78)
At 30 September 2014	-	(6,295)	(992)	(10,218)	(17,505)
At 30 September 2014					
At cost	2,374	6,896	1,365	13,155	23,790
Accumulated depreciation	_	(6,295)	(992)	(10,218)	(17,505)
Net book value at 30 September 2014	2,374	601	373	2,937	6,285



### 13. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group	Land and buildings	Office equipment and furniture	Motor vehicles	Computer equipment	Total
	\$000	\$000	\$000	\$000	\$000
Year ended 30 September 2013 Cost:					
At 1 October 2012	2,207	7,620	2,021	9,775	21,623
Additions	-	257	17	1,330	1,604
Revaluation	715	-	-	-	715
Disposals	(533)	(1,064)	(627)	(405)	(2,629)
Foreign exchange movements	(109)	(80)	(126)	(34)	(349)
At 30 September 2013	2,280	6,733	1,285	10,666	20,964
Accumulated Depreciation:					
At 1 October 2012	-	(6,727)	(1,096)	(8,271)	(16,094)
Depreciation charge	-	(323)	(292)	(1,214)	(1,829)
Disposals	-	941	380	325	1,646
Foreign exchange movements	-	71	90	31	192
At 30 September 2013		(6,038)	(918)	(9,129)	(16,085)
At 30 September 2013					
At cost	2,280	6,733	1,285	10,666	20,964
Accumulated depreciation	_,	(6,038)	(918)	(9,129)	(16,085)
Net book value at 30 September 2013	2,280	695	367	1,537	4,879

Land and buildings are all located in Fiji and are stated at fair value. Fair value is determined using a replacement cost approach whereby the depreciated replacement cost of improvements is added to the leasehold interest in the land. This value is then adjusted to take into account recent market activity. Valuation of the commercial building was performed as at 23 August 2014 by Rolle Associates, registered valuers in Fiji. There has been no material movement in the valuation between 23 August and 30 September 2014. Inputs to the valuation of the Fiji property are considered as level 3 in the fair value hierarchy. The fair value is not considered to be material and no further disclosures have been made.

The residential property was sold effective 30 September 2013 and as a result is presented as a disposal in the table above.

Had land and buildings been recognised under the cost model the carrying amount would have been \$1,145,000 (2013: \$1,145,000). The revaluation surplus for the period is recorded in other comprehensive income. There are no restrictions on the distribution of this balance to shareholders.

The Company does not hold any property, plant and equipment.

### 14. PAYABLES

Group			Company		
	2014	2013	2014	2013	
Note	\$000	\$000	\$000	\$000	
	14,200	11,902	-	_	
	2,967	5,864	-	8	
	28,990	27,270	2,877	1,732	
33	-	-	172,764	102,345	
	46,157	45,036	175,641	104,077	
	46,157	45,036	175,641	104,077	
	5	-	-		
	46,157	45,036	175,641	104,077	
	Note	2014 \$000 14,200 2,967 28,990 33 	Note \$000 \$000 14,200 \$1,902 2,967 5,864 28,990 27,270 33 46,157 45,036	Note \$000 \$000 \$000 14,200 11,902 - 2,967 5,864 - 28,990 27,270 2,877 33 - 172,764 46,157 45,036 175,641	



#### 15. PROVISIONS

Group		Company	
2014	2013	2014	2013
\$000	\$000	\$000	\$000
3,028	9,257		-
4,280	2,956		
7,308	12,213	-	-
7,308	12,075	(2)	4
· •	138		-
7,308	12,213		
	2014 \$000 3,028 4,280 7,308	2014     2013       \$000     \$000       3,028     9,257       4,280     2,956       7,308     12,213   7,308 12,075 - 138	2014     2013     2014       \$000     \$000     \$000       3,028     9,257     -       4,280     2,956     -       7,308     12,213     -       7,308     12,075     -       -     138     -

#### Movement in provisions

Movements in each class of provision other than employee benefits during the financial year are set out below:

9,257	2	-	-
834	21,115	*	-
(6,060)	(11,860)	-	
(1,003)	-	-	-
3,028	9,257	-	
	834 (6,060) (1,003)	834 21,115 (6,060) (11,860) (1,003) -	834 21,115 - (6,060) (11,860) - (1,003) -

#### **Health business**

As at 30 September 2013, the balance of separation costs relating directly to the sale of the health business was \$372,000. \$226,000 of the provision has been utilised during the year ended 30 September 2014, for legal, consultancy and IT related costs. \$146,000 of the provision has been released. There is no provision remaining at 30 September 2014.

#### Investments business

As at 30 September 2013, the balance of separation costs relating directly to the sale of the investments business was \$1,444,000. \$1,102,000 of the provision has been utilised during the year ended 30 September 2014, for legal, consultancy and IT related costs. \$329,000 of the provision has been released. The remaining balance is expected to be fully utilised by December 2014.

#### Non-participating life business

As at 30 September 2013, the balance of separation costs relating directly to the sale of the non-participating life business was \$4,561,000. \$3,444,000 was utilised during the year ended 30 September 2014, for legal, consultancy and IT related costs. \$133,000 of the provision has been released. The remaining provision is expected to be fully utilised by June 2015.

#### Participating life business

Separation costs of \$2,880,000 relating directly to the sale of the remaining life business were provided for at 30 September 2013. The provision increased by \$834,000 during the year ended 30 September 2014 relating to restructuring. \$1,289,000 of the provision has been utilised during the year ended 30 September 2014, for legal, consultancy and IT related costs. \$395,000 of the provision has been released. The remaining provision is expected to be fully utilised by September 2015.

Further details of the discontinued operations to which these provisions relate are disclosed in note 37.

#### **Employee benefits**

Employee benefits include provisions for holiday pay and long service leave.



#### 16. INTEREST BEARING LIABILITIES

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Fixed rate senior unsecured bonds	-	83,219	<b>3</b>	-
Unamortised capitalised costs	-	(428)	-	-
	-	82,791	-	
Analysed as:				
Current	-	82,791	Į.	-
Non current	-	-	-	-
	-	82,791	•	

#### Fixed rate senior unsecured bonds

On 24 March 2009, the Group issued \$81,759,000 of fixed rate senior unsecured bonds, bearing a fixed interest rate of 8.5% per annum. The bonds are carried at amortised cost using the effective interest method. The bonds matured on 15 April 2014 and in accordance with the Trust Deed for TOWER Fixed Rate Senior Unsecured Bonds dated 12 February 2009 (the 'Trust Deed'), the Group redeemed for cash on 15 April 2014 all of the bonds held by bondholders on the register at 5pm on the record date of 4 April 2014. Payment of the issue price of \$1.00 per bond plus accrued interest amounted to a return of \$83,496,379 to bondholders.

Following repayment of bond principal and accrued interest, TOWER Capital Limited was delisted from the NZX Debt Market and discharged from the Trust Deed. It has subsequently been amalgamated into TOWER Financial Services Group Limited.

The Group capitalised \$3,499,000 of costs associated with the issuance of the bonds. These costs were amortised over the five year term of the bonds using the effective interest method. The amortised issuance costs during the year to 30 September 2014 were \$428,500 (2013: \$800,500).

#### 17. INSURANCE LIABILITIES

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Unearned premiums	150,504	136,915	-	-
Outstanding claims	254,068	314,990	-	-
·	404,572	451,905		
Analysed as:				
Current	365,674	345,926		-
Non current	38,898	105,979	<u> </u>	
	404,572	451,905	<u> </u>	
The table below includes a reconcillation of unearned premiums	as at balance date	e:		
Unearned premiums - general Insurance				
Opening balance at 1 October 2013	136,915	127,309	-	-
Premiums written	283,314	265,259	-	*
Premiums earned	(270,804)	(254,701)	•	-
Other	1,079	(952)		
Closing balance at 30 September 2014	150,504	136,915		



# 18. CONTRIBUTED EQUITY

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Ordinary share capital (fully paid)	396,819	453,935	396,819	453,935
Total contributed equity	396,819	453,935	396,819	453,935
Represented by:	Number of shares		Number of shares	
Ordinary shares	175,749,449	207,193,438	175,749,449	207,193,438
Movements in ordinary shares				
Balance at 1 October	207, 193, 438	269,091,094	207,193,438	269,091,094
Capital repayment plan	(31,443,989)	(62,097,656)	(31,443,989)	(62,097,656)
Employee share options scheme shares issued	-	200,000	-	<b>20</b> 0,000
Balance at 30 September	175,749,449	207,193,438	175,749,449	207,193,438
Movements in ordinary share capital				
Balance at 1 October	453,935	572,805	453,935	572,805
Capital repayment	(57,116)	(119,228)	(57,116)	(119,228)
Employee share options scheme shares issued	-	358	-	358
Balance at 30 September	396,819	453,935	396,819	453,935

All shares rank equally with one vote attached to each share. There is no par value for each share.

# 19. ACCUMULATED PROFITS/(LOSSES)

42,983	33,546	(186, 106)	(340,085)
23,194	34,245	13,868	178,786
44	1,697	44	1,697
(24,011)	(26,505)	(24,011)	(26,505)
(36)		(18)	1
42,174	42,983	(196,223)	(186,106)
	23,194 44 (24,011) (36)	23,194 34,245 44 1,697 (24,011) (26,505) (36)	23,194 34,245 13,868 44 1,697 44 (24,011) (26,505) (24,011) (36) - (18)



#### 20. RESERVES

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Foreign currency translation reserve (FCTR)				
Balance at 1 October	(4,501)	1,945	•	-
Currency translation differences arising during the year_	2,516	(6,446)		
Balance at 30 September	(1,985)	(4,501)		

Exchange differences arising on translation of foreign controlled entities are taken to the FCTR as described in note 1(K). The reserve is recognised in profit and loss when the net investment is disposed of.

Share based payments reserve				
Balance at 1 October	44	1,814	44	1,814
Movement in share based payments reserve	(44)	(1,770)	(44)	(1,770)
Balance at 30 September	2	44	TW:	44
•				

The share based payments reserve is used to recognise the fair value of options issued but not exercised.

Separation reserve	(113,000)	(113,000)	(113,000)	(113,000)

The separation reserve was created in 2007 at the time of the demerger of the New Zealand and Australian businesses in accordance with a ruling provided by the Australian Tax Office (ATO). It will be carried forward indefinitely as a non-equity reserve to meet the requirements of the ATO.

•	· - · · · · · · · · · · · · · · · · · ·			
Balance at 30 September	402	354		
Gain transferred to income statement from asset sold		(380)		2
Gain on revaluation	48	498		2
Opening balance at 1 October	354	236	-	-
Asset revaluation reserves				

The asset revaluation reserve is used to recognise unrealised gains on the value of land and buildings above their initial cost.

Total reserves	(114,583) (117,103)		(113,000)	(112,956)
21. NET ASSETS PER SHARE				
Net assets per share (dollars)	1.85	1.84	0.50	0.75
Net tangible assets per share (dollars)	1.58	1.53	0.50	0.75

Net assets per share represents the value of the Group/Company's net assets divided by the number of ordinary shares on issue at the balance date. Net tangible assets per share represents the net assets per share adjusted for the effect of intangible assets and deferred tax balances. Assets from the disposal group are included in the calculation.

A reconciliation to net tangible assets is provided below,

Net assets	326,009	381,077	87,596	154,873
Less deferred tax	(13, 170)	(34,208)	(58)	347
Less intangible assets	(35,483)	(30,174)	-	-
Net tangible assets	277,356	316,695	87,538	154,873



#### 22. DISTRIBUTIONS TO SHAREHOLDERS

#### **Dividend payments**

On 26 November 2013 the Directors declared a final dividend for the 2013 financial year of 6 cents per share. The dividend was paid on 3 February 2014. The total amount payable was \$12,431,606. There were no imputation credits attached to the dividend and TOWER did not offer its Dividend Reinvestment Plan for this dividend.

An interim dividend for the 2014 financial year of 6.5 cents per share was declared by the Board of Directors on 26 May 2014 for the half year ended 31 March 2014. There were no imputation credits attached to the dividend and TOWER did not offer its Dividend Reinvestment Plan for this dividend. The total amount payable was \$11,579,537. The dividend was paid on 30 June 2014.

#### Return of capital

On 26 November 2013 TOWER announced the acquisition of shares under a voluntary buyback offer for TOWER shares listed on the ASX and NZX exchanges and registered in the name of each TOWER ordinary shareholder. On 31 January 2014, this resulted in the acquisition for \$1.81 per share and subsequent cancellation of 29,048,308 shares for a total consideration of NZ\$52,577,437. This left 178,145,130 shares on issue immediately following the buy back. Australian shareholders received approximately AUD\$1.64 per acquired share (based on a NZD/AUD exchange rate of 0.9050 as at the record date).

#### Small shareholder buyback

On 27 May 2014 TOWER announced options to acquire small shareholdings of fewer than 200 shares. Shareholders had the option to do nothing and have their shares cancelled on 12 September 2014 with them receiving NZ\$1.72 per share. Shareholders also had the option of ether increasing their shareholding to more than 200 shares or notify TOWER in writing if they wished to remain a TOWER shareholder with a small parcel. On 17 September 2014 the small shareholder buyback resulted in the cancellation of 2,395,681 shares for a total consideration of NZ\$4,120,571. This left 175,749,449 shares on issue immediately following the cancellation. Australian shareholders received approximately AUD\$1.55 per cancelled share (based on a NZD/AUD exchange rate of 0.9010 as at the 16 September 2014).

Return of capital and small shareholder buyback transaction costs totalling \$418,000 were incurred.

# 23. SEGMENTAL REPORTING

30 September 2014	New Zealand General Insurance \$000	Pacific General Insurance \$000	Other (Holding companies and eliminations) \$000	Total \$000
Revenue				
Revenue - external	213,427	38,792	2,645	254,864
Revenue - internal	-	-	•	
Total revenue	213,427	38,792	2,645	254,864
Earnings before interest, tax,				
depreciation and amortisation	23,250	11,990	1,504	36,744
Interest expense	~	-	(4,104)	(4,104)
Depreciation and amortisation		(186)	(2,506)	(2,692)
Profit before income tax	23,250	11,804	(5,106)	29,948
Income tax credit/(expense) (1)	(6,421)	(3,612)	1,709	(8,324)
Profit for the year	16,829	8,192	(3,397)	21,624
Total assets	594,094	82,609	113,893	790,596
Total liabilities	406,264	50,380	7,943	464,587
Acquistion of property, plant and equipment, intangibles and other non		·		·
current assets		384	16,394	16,778



#### 23. SEGMENTAL REPORTING (CONTINUED)

Group	New Zealand General Insurance \$000	Pacific General Insurance \$000	Other (Holding companies and eliminations) \$000	Total \$000
30 September 2013				
Revenue Revenue - external Revenue - internal	181,683 2,614	45,539 (2,609)	6,771 (5)	233,993
Total revenue	184,297	42,930	6,766	233,993
Earnings before interest, tax, depreciation and amortisation Interest expense Depreciation and amortisation	(919) - (2)	13,580 - (236)	<b>8,175</b> (7,869) (5,239)	<b>20,836</b> (7,869) (5,477)
Profit before income tax	(921)	13,344	(4,933)	7,490
Income tax (expense) (1)	186	(8,772)	1,515	(7,071)
Profit for the year	(735)	4,572	(3,418)	419
Total assets <sup>(2)</sup> Total liabilities <sup>(2)</sup>	707,623 471,045	67,503 45,282	182,643 82,736	957,769 599,063
Acquistion of property, plant and equipment, intangibles and other non current assets	(4)	159	11,349	11,504

<sup>&</sup>lt;sup>(1)</sup>Tax expense of individual segments has been impacted by intercompany reclassifications which have been eliminated for management and segmental reporting. This has a nil impact on the Group.

#### DESCRIPTION OF SEGMENTS AND OTHER SEGMENT INFORMATION

Operating segments are based on the assets and operations engaged in providing products or services that are subject to risks and returns that are different to those of other operating segments.

Management has determined operating segments are based on internal reporting reviewed by the Board of Directors (Chief Operating Decision Maker) for the purpose of making decisions on resource allocation and assessing performance.

New Zealand general insurance includes all fire and general insurance business written in New Zealand. Pacific general insurance includes all fire and general insurance business with customers in the Pacific Islands written by TOWER insurance subsidiaries and branches operations. Other includes head office expenses, financing costs and eliminations. The health, investments and life businesses have been excluded from the above disclosure as the results of these segments are contained within note 37.

TOWER Group operates predominantly in two geographical segments, New Zealand and the Pacific region. The operations in the United Kingdom and the United States do not represent a significant part of the Group's operations or hold material non-current assets.

The Group is domiciled in New Zealand. Revenue from external customers in New Zealand (excluding disposal group held for sale) is \$216,072,000 (2013: \$188,454,000) and total revenue from external customers from other countries is \$38,792,000 (2013: \$45,539,000).

The Group does not derive revenue from an individual policy holder or intermediary that represents 10% or more of the Group's total revenue.



<sup>(2)</sup> The investment businesses, Australian liabilities, non-participating and remaining life business has been excluded from the above disclosure as the results, assets and liabilities of this segment are contained within note 37.

### 24. GENERAL INSURANCE BUSINESS

	Group		Company	
	2014 \$000	2013 \$000	2014 \$000	2013 \$000
(A) ANALYSIS OF GENERAL INSURANCE OPERATING RESULT				
Premium revenue	285,113	267,160	-	-
Outward reinsurance expense	(48,197)	(48,617)	_	_
Net premium income	236,916	218,543	ŧ.	-
Claims expense	258,855	198,818		/ <del></del>
Reinsurance recoveries	(119,746)	(51,880)	-	-
Net claims incurred	139,109	146,938	8€	929
Acquisition costs	38,691	36,281	¥ <b>=</b> 1	
Other underwriting expenses	39,363	35,226	-	_
Underwriting result	19,753	98	( <b>4</b> )	-
Investment and other income	15,303	12,325	-	-
Operating profit before taxation	35,056	12,423	•	•
Profit before taxation from general insurance	35,056	12,423	<b>:</b>	

### (B) NET GENERAL INSURANCE CLAIMS INCURRED

					2013	
	Risks borne in	Risks borne in		Risks borne in	Risks borne in	
	current year	prior years	Totai	current year	prior years	Total
	\$000	\$000	\$000	\$000	\$000	\$000
Gross claims expense						
Direct claims - undiscounted	152,282	103,706	255,988	131,045	65,395	196,440
Movement in discount	(294)	3,161	2,867	(410)	2,788	2,378
Gross claims expense	151,988	106,867	258,855	130,635	68,183	198,818
Reinsurance and other recoveries						
Reinsurance and other recoveries revenue -						
undiscounted	(13,097)	(104,753)	(117,850)	(6,844)	(44,961)	(51,805)
Movement in discount	(14)	(1,882)	(1,896)	25	(100)	(75)
Reinsurance recoveries	(13,111)	(106,635)	(119,746)	(6,819)	(45,061)	(51,880)
Net claims incurred	138,877	232	139,109	123,816	23,122	146,938

Current year amounts relates to risks borne in the current financial year. Prior period amounts relate to a reassessment of the risks borne in all previous financial years including those arising due to the Canterbury earthquakes. Refer to note 35.

	Group		Company	
	2014	2013	2014	2013
	\$000	\$000	\$000	\$000
Central estimate of expected present value of future payments		-		
for claims incurred	53,174	56,996	•	Sa 1
Risk margin	23,944	19,350	-	( <del></del>
Claims handling costs	3,314	3,061		æ
	80,432	79,407	-	2
Discount	(1,819)	(2,792)	-	-
Outstanding claims liability	78,613	76,615		•



#### 24. GENERAL INSURANCE BUSINESS (CONTINUED)

#### (C) OUTSTANDING CLAIMS

#### (a) Assumptions adopted in calculation of general insurance provisions

Estimates of the outstanding claims as at 30 September 2014 have been carried out by the following Actuaries:

General Insurance:

P. Davies, B.Bus.Sc, FNZSA, FIA; and

C. Hett, FIA, FNZSA, Head of Actuarial Services, Deloitte

The New Zealand actuarial assessments are in accordance with the standards of the New Zealand Society of Actuaries. The Actuaries were satisfied as to the nature, sufficiency and accuracy of the data used to determine the outstanding claims liability. The outstanding claims liability is set at a level that is appropriate and sustainable to cover the Group's claims obligations after having regard to the prevailing market environment and prudent industry practice.

The following assumptions have been made in determining general insurance net outstanding claims liabilities:

	2014	2013
Inflation rates for succeeding year	1.5% to 3.7%	1.5% to 3.7%
Inflation rates for following years	1.5% to 3.7%	1.5% to 3.7%
Discount rates for succeeding year	2.5% to 5.2%	4.0% to 6.2%
Discount rates for following years	2.5% to 5.2%	4.0% to 6.7%
Claims handling expense ratio	3.5% to 15.7%	3.3% to 13.1%
Risk margin	7.0% to 22.9%	6.5% to 10.7%

In addition to the risk margin range shown above, the total risk margin also includes \$30,100,000 (2013: \$15,900,000) associated with the Canterbury earthquake.

The weighted average expected term to settlement of outstanding claims (except for Canterbury earthquake claims, refer to note 35), based on historical trends is:

Short tail claims	within 1 year	within 1 year
Long tail claims in the Pacific Islands	1.0 to 1.6 years	1.0 to 3.0 years
Inwards reinsurance	greater than 10 years	greater than 10 years

#### Inflation rate

Insurance costs are subject to inflationary pressures. Inflation assumptions for all general insurance classes of business are based on current economic indicators for the relevant country.

For motor and property classes, for example, claim costs are related to the inflationary pressures of the materials and goods insured as well as labour costs to effect repairs. These costs are expected to increase at a level between appropriate Consumer Price Index (CPI) indices and wage inflation.

#### **Discount rate**

General insurance outstanding claims liabilities are discounted to present value using a risk free rate relevant to the term of the liability and the jurisdiction.

#### Claims handling expense

The estimate of outstanding claims liabilities incorporates an allowance for the future cost of administrating the claims. This allowance is determined after analysing historical claim related expenses incurred by the classes of business.

#### Risk margin

The outstanding claim liability also includes a risk margin that relates to the inherent uncertainty in the central estimate of the future payments.

Risk margins are determined on a basis that reflects TOWER's business. Regard is given to the robustness of the valuation models, the reliability and volume of available data, past experience of the insurer and the industry and the characteristics of the classes of business written.

Uncertainty in claims is represented as a volatility measure in relation to the central estimate. The volatility measure is derived after consideration of statistical modelling and benchmarking to industry analysis. The measure of the volatility is referred to as the coefficient of variation, defined as the standard deviation of the distribution of future cash flows divided by the mean.

Risk margins are calculated for each jurisdiction. The risk margin for all classes when aggregated is less than the sum of the individual risk margins. This reflects the benefit of diversification. The measure of the parameter used to derive the diversification benefit is referred to as correlation, which is adopted with regard to industry analysis, historical experience and actuarial judgement.

The risk margins applied to future claims payments are determined with the objective of achieving at least 75% probability of sufficiency for both the outstanding claims liability and the unexpired risk liability.



### 24. GENERAL INSURANCE BUSINESS (CONTINUED)

The following analysis is in respect of the general insurance businesses:

		2014			2013	
	Gross	Reinsurance	Net	Gross	Reinsurance	Net
_	\$000	\$000	\$000	\$000	\$000	\$000
	II.					
Reconciliation of movements in discounted outstanding claims liability						
Balance brought forward	314,990	(238,375)	76,615	427,396	(356,695)	70,701
Effect of change in foreign exchange rates	1,943	(3,120)	(1,177)	(3,708)	3,830	122
Effect of changes in assumptions Incurred claims recognised in the income	ä	÷	•	(17,690)	271	(17,419)
statement	258,855	(119,746)	139,109	198,818	(51,880)	146,938
Claim (payment) / recoveries during the year	(321,720)	185,786	(135,934)	(289,826)	166,099	(123,727)
Reclassified as disposal group held for sale					_	(2)
Balance carried forward	254,068	(175,455)	78,613	314,990	(238,375)	76,615
Reconciliation of undiscounted claims to liability for outstanding claims						
Outstanding claims undiscounted	4,654	(139)	4,515	6,235	(130)	6,105
Discount	(1,566)	70	(1,496)	(2,482)	66	(2,416)
Outstanding claims	3,088	(69)	3,019	3,753	(64)	3,689
Short tail outstanding claims		_	75,594		_	72,926
Total outstanding claims as per balance she	et		78,613		300	76,615

# (b) Sensitivity analysis and terms of insurance business

Generally all insurance business entered into is short tall in nature. Key sensitivities relate to the volume of claims and in particular those for significant events such as earthquakes or weather events.

The Group has exposure to some historic inwards reinsurance business which is in run off. While this business is not large, it is sensitive to claims experience, timing of claims and changes in assumptions. Movement in these variables does not have a material impact on the performance and equity of the Group.

#### (c) Future net cash out flows

The following table shows the expected run-off pattern of net undiscounted outstanding claims.

2014 <b>\$</b> 000	2013 <b>\$000</b>
	-
26,248	23,588
9,000	7,596
6,002	5,627
37,363	39,804
78,613	76,615
	26,248 9,000 6,002 37,363



General Insurance

#### 24. GENERAL INSURANCE BUSINESS (CONTINUED)

#### (D) RISK MANAGEMENT POLICIES AND PROCEDURES

The financial condition and operations of the general insurance business are affected by a number of key risks including insurance risk, interest rate risk, currency risk, market risk, financial risk, compliance risk, fiscal risk and operational risk, refer to note 26. Notes on the policies and procedures employed in managing these risks in the general insurance business are set out below.

#### (a) Objectives in managing risks arising from insurance contracts and policies for mitigating those risks

The risk management activities include prudent underwriting, pricing, and management of risk, together with claims management, reserving and investment management. The objective of these disciplines is to enhance the financial performance of the insurance operations and to ensure sound business practices are in place for underwriting risks and claims management;

The key processes and controls in place to mitigate risk arising from writing general insurance contracts include:

- comprehensive management information systems and actuarial models using historical information to calculate premiums and monitor claims:
- monitoring natural disasters such as earthquakes, floods, storms and other catastrophes using models; and
- the use of reinsurance to limit the Group's exposure to individual catastrophic risks.

#### (b) Concentration of insurance risk

Risk	Source of concentration	Risk Management measures
An accumulation of risks arising from a natural peril	Insured property concentrations	Accumulation risk modelling, reinsurance protection
A large property loss	Fire or collapse affecting one building or a group of adjacent buildings	Maximum acceptance limits, property risk grading, reinsurance protection
Inclusion of multiple classes of casualty business in the one event	Response by a multitude of the Group's policies to the one event, for example a construction liability and professional indemnity policy	Purchase of reinsurance clash protection

### (c) Development of claims

The following table shows the development of net undiscounted general insurance outstanding claims relative to the current estimate of ultimate claims costs for the five most recent years.

			Incide	nt year			
ľ	Prior	2010	2011	2012	2013	2014	Tota
Ultimate claims cost estimate	\$000	\$000	\$000	\$000	\$000	\$000	\$000
At end of incident year		110,287	113,814	113,839	123,816	138,878	
One year later		109,078	127,689	117,277	124,667	-	
Two years later		108,277	147,024	116,819	•	-	
Three years later		108,968	147,438	•	-	-	
Four years later		109,481	-	*	-	-	
Earlier			-	•	-	-	
Current estimate of ultimate claims cost		109,481	147,438	116,819	124,667	138,878	
Cumulative payments		(108,460)	(137,136)	(115,770)	(121,216)	(105,303)	
Undiscounted central estimate	3,774	1,022	10,303	1,049	3,451	33,575	53,174
Discount to present value	(1,481)		(12)	(2)	(17)	(307)	(1,819
Discounted central estimate	2,293	1,022	10,291	1,047	3,434	33,268	51,355
Claims handling expense							3,314
Risk margin							23,944
Net outstanding claims liabilities							78,613
Reinsurance recoveries on outstanding							
claims liabilities and other recoveries							175,455
Gross outstanding claims liabilities							254,068



#### 24. GENERAL INSURANCE BUSINESS (CONTINUED)

### (E) LIABILITY ADEQUACY TEST

Liability adequacy tests are performed to determine whether the unearned premium liability is sufficient to cover the present value of the expected cash flows arising from rights and obligations under current insurance contracts, plus an additional risk margin to reflect the inherent uncertainty in the central estimate. The future cash flows are future claims, associated claims handling costs and other administration costs relating to the business.

If the unearned premium liability less related deferred acquisition costs exceeds the present value of the expected future cash flows plus the additional risk margin to reflect the inherent uncertainty in the central estimate then the unearned premium liability is deemed to be sufficient. The risk margins applied to future claims were determined with the objective of achieving at least 75% probability of sufficiency of the unexpired risk liability using the same methodology as described above.

		Central estimate claim % of premium		Margin
	2014	2013	2014	2013
General Insurance	42.5%	43.7%	13.6%	11.8%

Unearned premium liabilities as at 30 September 2014 were sufficient (2013: sufficient).

#### (F) INSURER FINANCIAL STRENGTH RATING

TOWER Insurance Limited has an insurer financial strength rating of 'A-' (Excellent) issued by international rating agency A.M. Best Company Inc. with an effective date of 25 July 2014.

### (G) REINSURANCE PROGRAMME

Reinsurance programmes are structured to adequately protect the general insurance companies' solvency and capital positions. The adequacy of reinsurance cover is modelled on assessing TOWER's exposure under a range of scenarios. The plausible scenario that has the most financial significance for TOWER is a major Wellington earthquake. Each year, as part of setting the coming year's reinsurance cover, comprehensive modelling of the event probability and amount of the Group's exposure is undertaken.

#### (H) SOLVENCY REQUIREMENTS

The minimum solvency capital required to be retained to meet solvency requirements under the Insurance (Prudential Supervision) Act 2010 are shown below. The actual solvency capital exceeds the minimum requirements for TOWER Insurance Limited general insurance group by \$125 million.

	2014 \$000	2013 \$000
Actual Solvency Capital	199,400	195,993
Minimum Solvency Capital	74,600	78,805
Solvency Margin	124,800	117,188

On 22 August 2014 the Reserve Bank of New Zealand imposed a condition of license requirement for TOWER Insurance Limited to maintain a minimum solvency margin of \$50.0 million.

The methodology and bases for determining the Solvency Margin are in accordance with the requirements of the Solvency Standard for Non-life Insurance Business published by the Reserve Bank of New Zealand.



# 25. FINANCIAL INSTRUMENT CATEGORIES

The analysis of financial assets and liabilities into their categories and classes is set out in the following tables.

	Total	Loans and Receivables	Fair value through pro or loss	
Group	\$000	<b>\$000</b>	Designated \$000	Held for trading \$000
As at 30 September 2014				
Financial assets				
Cash and cash equivalents	168,062	168,062	-	-
Reinsurance recoveries receivable	187,590	187,590	:#2	-
Outstanding premiums and trade receivables	121,836	121,836	-	-
Other receivables	6,869	6,869	-	-
Investment in equity securities	1,835	-	1,835	-
Investment in fixed interest securities	210,538	-	210,538	-
Investment in property securities	34	-	34	
Total financial assets	696,764	484,357	212,407	-
As at 30 September 2013 Financial assets				
Cash and cash equivalents	341,624	341,624	-	-
Reinsurance recoveries receivable	257,310	257,310	-	-
Outstanding premiums and trade receivables	114,535	114,535	-	-
Unsettled investments sale	601	601	-	•
Other receivables	4,865	4,865	-	7
Derivative financial assets	122	-	-	122
Investment in equity securities	1,685	-	1,685	100
Investment in fixed interest securities	144,897	-	144,897	-
Investment in property securities	855	-	855	-
Total financial assets	866,494	718,935	147,437	122



# 25. FINANCIAL INSTRUMENT CATEGORIES (CONTINUED)

Group		Fair value through profi or loss		Financial liabilities - at	
As at 30 September 2014 Financial liabilities	Total \$000	Designated \$000	Held for trading	amortised cost \$000	
Trade payables	14,200	_	_	14,200	
Reinsurance payables	2,967	-	-	2,967	
Other payables	14,168	-	-	14,168	
Derivative financial liabilities	46		46	•	
Total financial liabilities	31,381	-	46	31,335	
As at 30 September 2013 Financial liabilities					
Trade payables	11,902	# #	-	11,902	
Reinsurance payables	5,864	7	-	5,864	
Other payables	6,204	-	-	6,204	
Interest bearing liabilities	82,791			82,791	
Total financial liabilities	106,761	-	-	106,761	
Company	Total	Loans and Receivables			
As at 30 September 2014	\$000	\$000			
Financial assets	4000	\$000			
Cash and cash equivalents	2.891	2,891			
Related party receivables	22,888	22,888			
Total financial assets	25,779	25,779			
		··· · ·· ·			
As at 30 September 2013 Financial assets					
Cash and cash equivalents	1,507	1,507			
Related party receivables	20,008	20,008			
Total financial assets	21,515	21,515			
Company	Total	Financial liabilities at amortised cost			
	\$000	\$000			
As at 30 September 2014 Financial liabilities					
Other payables	2,877	2,877			
Related party payables	172,764	172,764			
Total financial liabilities	175,641	175,641			
As at 30 September 2013 Financial liabilities Other payables	1,732	1,73 <b>2</b>			
Related party payables	102,345	102,345			
Total financial liabilities	104,077	104,077			
	10-7,077	.01,011			



#### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION

The financial condition and operating results of the Group are affected by a number of key financial and non-financial risks. Financial risks include market risk, credit risk, financing and liquidity risk. The non-financial risks include insurance risk, compliance risk and operational risk. The Group's objectives and policies in respect of insurance risks are disclosed in notes 24, while the managing of financial and other non-financial risks are set out in the remainder of this section.

TOWER's objective is to satisfactorily manage these risks in line with the Board approved Group Risk and Compliance framework policy. Various procedures are in place to help identify, mitigate and monitor the risks faced by the Group. Business managers are responsible for understanding and managing their risks including operational and compliance risk. The consolidated entity's exposure to all high and critical risks is reported monthly to the board and quarterly to the Audit and Risk Committee.

The Board has delegated to the Audit and Risk Committee the responsibility to review the effectiveness and efficiency of management processes, internal audit services, group risk management and internal financial controls and systems as part of their duties. A Risk and Compliance team is in place in an oversight and advisory capacity and to manage the risk and compliance framework.

Financial risks are generally monitored and controlled by selecting appropriate assets to back policy liabilities. The assets are regularly monitored to ensure that there are no material asset and liability mismatching issues and other risks such as liquidity risk and credit risk are maintained within acceptable limits.

The Board is responsible for:

- reviewing investment policy for TOWER shareholder and policyholder funds;
- reviewing the risk management policy and statements in respect of investment management, including the derivative policy;
- considering the establishment, adjustment or deletion of limits and counter-party approvals, and the scope of financial instruments to be used in the management of TOWER's investments;
- reviewing the appointment of external investment managers;
- monitoring investment and fund manager performance; and
- monitoring compliance with investment policies and client mandates.

#### (A) MARKET RISK

Market risk is the risk of change in the fair value of financial instruments from fluctuations in the foreign exchange rates (currency risk), market interest rates (interest rate risk) and market prices (price risk), whether such change in price is caused by factors specific to an individual financial instrument or its issuer or factors affecting all financial instruments traded in a market.

The impact of reasonably possible changes in market risk on the Group shareholders' profit and equity is included in note 26(F) below.

(i) Currency risk

Currency risk is the risk of loss resulting from changes in exchange rates when applied to assets and liabilities or future transactions denominated in a currency that is not the Group's functional currency. The exposure is not considered to be material.

TOWER's principal transactions are carried out in New Zealand Dollars and its exposure to foreign exchange risk arises primarily with respect to the Pacific Island General Insurance business.

TOWER generally elects to not hedge the capital invested in overseas entities, thereby accepting the foreign currency translation risk on invested capital.

The Board sets limits for the management of currency risk arising from its investments based on prudent international asset management practice. Regular reviews are conducted to ensure that these limits are adhered to. In accordance with this policy, TOWER does not hedge the currency risk arising from translation of the financial statements of foreign operations other than through net investments in foreign operations.

(ii) Interest rate risk

Interest rate risk is the risk that the value or future value cash flows of a financial instrument will fluctuate because of changes in interest rates

The Board is responsible for the management of the interest rate risk arising from external borrowings. As at 30 September 2014 there were no interest rate swaps in place in relation to external borrowings (2013: nil). The Group manages interest rate risk arising from its interest bearing investments in accordance with approved investment management agreements.



#### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION (CONTINUED)

Interest rate risk arises in general insurance to the extent that there is a mismatch between the fixed interest portfolios used to back outstanding claims liabilities and those outstanding claims. Interest rate risk is managed by matching the duration profiles of investment assets and outstanding claim liabilities. The exposure is not considered to be material.

Interest rate and other market risks are managed by the Group through a strategic asset allocation policy and an investment management policy that has regard to policyholder expectations and risks and to target surplus for solvency as advised by the Appointed Actuary.

#### (iii) Price risk

Price risk is the risk of loss resulting from the decline in prices of equity securities or other assets. As at 30 September 2014 there was no exposure to price risk. TOWER's exposure to pricing risk as at 30 September 2013 was due to TOWER Life (N.Z.) Limited's investments in publicly traded equity securities and other unit trusts. Price risk was managed by diversification of the investment portfolio, which was done in accordance with the limits set by investment mandates and monitored by the Board. TOWER Life (N.Z.) Limited's remaining life business was sold on the 29 August 2014; further details are disclosed in note 37(E).

#### (B) CREDIT RISK

Credit risk is the risk of loss that arises from a counterparty falling to meet their contractual commitment in full and on time, or from losses arising from the change in value of a trading financial instrument as a result in changes in credit risk of that instrument.

The Group's exposure to credit risk is limited to cash deposits and investments held with banks and other financial institutions as well as credit exposure to trade customers or other counterparties. Credit exposure in respect of the Company's cash deposit balances is limited to banks with minimum AA credit ratings. Investments held with banks and financial institutes that are managed by investment managers have a minimum credit rating accepted by the Group of 'A'. Independent ratings are used for customers that are rated by rating agencies. For customers with no external ratings, internally developed minimum credit quality requirements are applied, which take into account customers' financial position, past experience and other relevant factors. Overall exposure to credit risk is monitored on a group basis in accordance with limits set by the Board. The Company has no significant exposure to credit risk.

#### (i) Credit risk concentration

Concentration of credit risk exists when the Group enters into contracts or financial instruments with a number of counterparties that are engaged in similar business activities or exposed to similar economic factors that might affect their ability to meet contractual obligations. TOWER manages concentration of credit risk by credit rating, industry type and individual counterparty.

The significant concentrations of credit risk are outlined by industry type below.

	Carrying value		
	2014	2013	
	\$000	\$000	
New Zealand government	2,990	13,773	
Other government agencies	13,428	23,635	
Banks	343,341	447,835	
Financial institutions	19,187	1,920	
Other non-investment related receivable	314,290	373,077	
Other industries	1,659	3,114	
Total financial assets with credit exposure	694,895	863,354	

### (ii) Maximum exposure to credit risk

The Group's maximum exposure to credit risk without taking account of any collateral or any other credit enhancements, is as follows:

	Carrying value		
	2014	2013	
	\$000	\$000	
Cash and cash equivalents	168,062	341,624	
Loans and receivables	316,295	376,711	
Financial assets at fair value through profit or loss	210,538	144,897	
Derivative financial assets	<u> </u>	122	
Total credit risk	694,895	863,354	

(iii) Credit quality of financial assets that are neither past due nor impaired

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (if applicable) or to historical information about counterparty default rates:



#### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION (CONTINUED)

	Carrying value		
	2014	2013	
	\$000	\$000	
Credit exposure by credit rating			
AAA	85,549	59,602	
AA	278,185	397,872	
A	-	5,053	
Below BBB	13,810	12,798	
Total counterparties with external credit rating by		*	
Standard and Poor's	377,544	475,325	
Group 1	305,894	361,55 <b>5</b>	
Group 2	-	5	
Group 3	1,402	12,499	
Total counterparties with no external credit rating	307,296	374,054	
Total financial assets neither past due nor impaired with credit exposure	684,840	849,379	
	the second second		

Group 1 - trade debtors outstanding for less than 6 months

Group 2 - trade debtors outstanding for more than 6 months with no defaults in the past

Group 3 - unrated investments

TOWER invests in a number of Pacific region investment markets through its Pacific Islands operations to comply with local statutory requirements and in accordance with TOWER investment policies. These investments relate to the general insurance business of the Group and generally have low credit ratings. These investments represent the majority of the value included in the 'Below BBB' and unrated categories in the table above.

(iv) Financial assets that would otherwise be past due whose terms have been renegotiated None of the financial assets that are fully performing have been renegotiated in the past year (2013: nil).

#### (v) Financial assets that are past due but not impaired

The Group considers that financial assets are past due if payments have not been received when contractually due. At the reporting date, the total of carrying value of past due but not impaired assets held by the Group is as follows:

### Past due but not impaired

As at 30 September 2014	Less than 30 days \$000	31 to 60 days \$000	61 to 90 days \$000	Over 90 days \$000	Total \$000
Reinsurance recoveries receivable	134	29	78	1,120	1,361
Outstanding premiums and trade receivables	4,361	2,749	481	1,071	8,662
Total	4,495	2,778	559	2,191	10,023
As at 30 September 2013					
Reinsurance recoveries receivable	80	474	620	3,509	4,683
Outstanding premiums and trade receivables	5,550	2,434	1,098	210	9,292
Total	5,630	2,908	1,718	3,719	13,975

The parent company does not have past due financial assets as at 30 September 2014 (2013: Nil).

(vi) Financial assets that are individually impaired

Financial assets that have been individually impaired in the past year are as follows (2013: nil):

	Carrying va	lue
	2014	2013
	\$000	\$000
Outstanding premiums and trade receivables	32	-
Total	32	



### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION (CONTINUED)

#### (C) FINANCING AND LIQUIDITY RISK

Financing and liquidity risk is the risk that the Group will not be able to meet its cash outflows or refinance debt obligations, as they fall due, because of lack of liquid assets or access to funding on acceptable terms.

To mitigate financing and liquidity risk the Group treasury function maintains sufficient liquid assets to ensure that the Group can meet its debt obligations and other cash outflows on a timely basis.

# (i) Financial liabilities and guarantees by contractual maturity

The table below summarises the Group's financial liabilities and guarantees into relevant maturity groups based on the remaining period at the balance date to the contractual maturity date. All amounts disclosed are contractual undiscounted cash flows that include interest payments and exclude the impact of netting agreements.

		Total					
	Carrying	contractual	Less than	One to two	Two to four	Over five	On
Group	value	cash flows	one year	years	years	years	demand
_	\$000	\$000	\$000	\$000	\$000	\$000	\$000
As at 30 September 2014			-				
Financial liabilities and guarante	es						
Trade payables	14,200	14,200	13,776	424	-	-	-
Reinsurance payables	2,967	2,967	2,967	_	-	-	_
Other payables	14,168	14,168	14,168	-	_	-	_
Derivative financial liabilities(1)	46	90	55	31	4	_	-
Total financial liabilities and							
guarantees =	31,381	31,425	30,966	455	4	-	
As at 30 September 2013							
Financial liabilities and guarante	es						
Trade payables	11,902	11,902	11,902	-	-	-	-
Reinsurance payables	5,864	5,864	5,864	-	-	-	-
Other payables	6,204	6,204	6,204	-	-	-	
Interest bearing liabilities	82,791	85,510	85,510	-	_	_	-
Total financial liabilities and							
guarantees	106,761	109,480	109,480	-			-

<sup>(1)</sup> Please see note 26(E) for total cash flows for forward foreign exchange contracts

Company	Carrying value \$000	Total contractual cash flows \$000	Less than one year \$000	On demand \$000
As at 30 September 2014		_	_	
Financial liabilities				
Related party payables	172,764	172,764	-	172,764
Other payables	2,877	2,877	2,877	
Total financial liabilities	175,641	175,641	2,877	172,764
As at 30 September 2013				
Financial liabilities				
Related party payables	102,345	102,345	-	102,345
Other payables	1,732	1,732	1,732	
Total financial liabilities	104,077	104,077	1,732	102,345



#### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION (CONTINUED)

#### (D) FAIR VALUES OF ASSETS AND LIABILITIES

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Refer below for details of valuation methods used for each category of financial assets and liabilities.

The carrying amounts of all assets and liabilities reasonably approximate their fair values.

The following methods and assumptions were used by TOWER in estimating the fair values of assets and liabilities.

#### (i) Cash and cash equivalents

The carrying amount of cash and cash equivalents reasonably approximates its fair value.

# (ii) Financial assets at fair value through profit or loss and held for trading

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in Level 1.

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2. The following fair value measurements are used:

- The fair value of fixed interest securities is based on the maturity profile and price/yield.
- The fair value of forward foreign exchange contracts is determined using forward exchange rates at the balance sheet date, with the resulting value discounted back to present value.
- Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.

If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3. At 30 September 2014, the level 3 category includes an investment in equity securities of \$1,835,000 (2013: \$1,685,000). This investment is in unlisted shares of a company which owns one building. The fair value is calculated based on the net assets of the property owned company from the most recently available financial information. The property is periodically independently valued.

#### (iii) Loans and receivables and other financial liabilities held at amortised cost

Carrying values of loans and receivables, adjusted for impairment values, and carrying values of other financial liabilities held at amortised cost reasonably approximate their fair values.

#### (iv) Derivative financial liabilities and assets

The fair value of derivative financial liabilities and assets is determined by reference to market accepted valuation techniques using observable market inputs.

There have been no transfers between levels of the fair value hierarchy during the current financial year (2013: nil).

The following tables present the Group's assets categorised by fair value measurement hierarchy levels. There has been no designated financial liability held at fair value through the income statement (2013: nil).

Group	Total	Level 1	Level 2	Level 3
	\$000	\$000	\$000	\$000
As at 30 September 2014				
Assets				
Investment in equity securities	1,835	<b>:</b>	(#E)	1,835
Investments in fixed Interest securities	210,538	-	210,538	-
Investments in property securities	34	(#K)	34	_
Total financial assets	212,407	•	210,572	1,835
As at 30 September 2013				
Assets				
Derivative financial assets	122	-	122	-
Investment in equity securities	1,685	-	-	1,685
Investments in fixed Interest securities	144,897	-	144,897	-
Investments in property securities	855	-	855	-
Total financial assets	147,559		145,874	1,685



### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION (CONTINUED)

The following table represents the changes in Level 3 instruments for the year ended 30 September.

	2014	2013
	Investment in equity s	ecurities
	\$000	\$000
Opening balance	1,685	3,251
Total gains and losses recognised in profit and loss	-	(1,050)
Foreign currency movement	150	(516)
Closing balance	1,835	1,685

The following table shows the sensitivity of Level 3 measurements to reasonably possible favourable or unfavourable changes in assumptions used to determine the fair value of the financial asset. If the market value of the investment in equity securities were to change by +/- 10% the impact is outlined below:

	Carrying Amount \$000	Favourable changes of 10% \$000	Unfavourable changes of 10% \$000
2014 Investment in equity securities	1,835	184	(184)
2013 Investment in equity securities	1,685	169	(169)

#### (E) DERIVATIVE FINANCIAL INSTRUMENTS

The Group utilises derivative financial instruments to reduce investment risk. Specifically, derivatives are used to achieve cost effective short-term re-weightings of asset class, sector and security exposures and to hedge portfolios, as an economic hedge, when a market is subject to significant short-term risk.

Derivative financial instruments used by the Group include interest rate swaps and foreign exchange forward contracts. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. The fair values of interest rate swaps are calculated by discounting estimated future cash flows based on the terms and maturity of each contract using market interest rates. The average interest rate is based on the outstanding balances at the start of the financial year.

The table below details the notional principal amounts (amounts used to calculate payments made on swap contracts), fair values and remaining terms of interest rate swap contracts outstanding as at reporting date:

	Average contracting interes		Notional princip	al amount	Fair valu	e
	2014	2013 %	2014	2013 \$000	2014 \$000	2013 \$000
Less than 1 year	0%	0%	-	2	-	-
1 to 2 years	0%	0%	-	•	-	-
2 to 5 years	5%	3%	21,000	10,400	(46)	34
over 5 years	0%	0%	-	-	-	-
-		,	21,000	10,400 -	46	34

The Group has no foreign exchange forward contracts.



### 26. RISK MANAGEMENT AND FINANCIAL INSTRUMENT INFORMATION (CONTINUED)

#### (F) SENSITIVITY ANALYSIS

The analysis below demonstrates the impact of changes in interest rates, exchange rates and equity prices on profit after tax and equity on continuing business. The analysis is based on changes in economic conditions that are considered reasonably possible at the reporting date. The potential impact is assumed as at the reporting date.

### (i) Interest rate

The impact of a 50 basis point change in New Zealand and international interest rates as at the reporting date on the Group's profit after tax and equity is included in the table below. The sensitivity analysis assumes changes in interest rates only. All other variables are held constant.

	201	2014 Impact on		3
	Impac			on
	profit after tax \$000	equity \$000	profit after tax \$000	equity \$000
Change in variables	<del></del>			
+50 basis points	(750)	(750)	(879)	(879)
-50 basis points	544	544	584	584

This analysis assumes that the sensitivity applies to the closing market yields of fixed interest investments. A parallel shift in the yield curve is assumed.

The risks assumed and methods used for deriving sensitivity information and significant variables have been applied consistently over the reporting period included in the analysis.

#### (ii) Foreign currency

The table below demonstrates the impact of a 10% movement of currency rates against the New Zealand dollar on profit after tax and equity. The analysis assumes changes in foreign currency rates only, with all other variables held constant. The potential impact on the profit and equity of the Group is due to the changes in fair value of currency sensitive monetary assets and liabilities as at the reporting date.

	2014 Impact on		2013	3		
			Impact on			
	profit after equity		profit after equity profit after		profit after	equity
	tax		tax			
	\$000	\$000	\$000	\$000		
Change in variables						
10% appreciation of New Zealand dollar	330	(6,161)	291	(6,812)		
10% depreciation of New Zealand dollar	(403)	7,530	(274)	8,408		

The dollar impact of the change in currency movements is determined by applying the sensitivity to the value of the unhedged international assets.

The risks assumed and methods used for deriving sensitivity information and significant variables have been applied consistently over the reporting period included in the analysis.

#### (iii) Equity price

Equity price risk is the risk that the fair value of equities will decrease as a result of changes in levels of equity indices and the value of individual stocks. The Group does not hold any equities at fair value through profit or loss (2013: nil).

#### (iv) Other price

Other price sensitivity includes sensitivity to unit price fluctuations. Unit price risk is the risk that the fair value of investments in property fund units and international equities held in unit trusts will decrease as a result of changes in the value of these units. The Group holds all of its investments in property securities, international equities and other unit trusts at fair value through profit or loss.

The table below demonstrates the impact of a 10% movement in the value of property funds and other unit trusts on the profit after tax and equity of the Group. The potential impact is assumed as at the reporting date.

	201	4	2013	3
	Impact on		Impact on	
	profit after tax	equity	profit after tax	equity
	\$000	\$000	\$000	\$000
Change in variables				
+10% property funds and other unit trusts	2	2	59	59
-10% property funds and other unit trusts	(2)	(2)	(59)	(59)

The risks assumed and methods used for deriving sensitivity information and significant variables have been applied consistently over the two reporting periods included in the analysis.



### 27. CAPITAL RISK MANAGEMENT

The Group's objective when managing capital is to ensure that the Group's level of capital is sufficient to meet statutory solvency obligations including a look forward basis to enable it to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders of the Group.

The Group's capital resources include ordinary shareholders' equity and interest bearing liabilities.

	Grou	р
	2014 \$000	2013 \$000
Interest bearing liabilities (Note 16) TOWER shareholder equity	- 324,410	82,791 379,815
Total capital resources	324,410	462,606

The Group measures adequacy of their capital against Solvency Standards for Non-life Insurance (the solvency standards) published by the Reserve Bank of New Zealand (RBNZ) alongside additional capital held to meet RBNZ minimum requirements and any further capital as determined by the Board.

From 22 August 2014 the Group is required to maintain a minimum solvency margin of no less than \$50,000,000 in TOWER Insurance Limited. The actual solvency capital as determined under the solvency standards should exceed the minimum solvency capital level by at least these amounts. The amount retained as minimum solvency capital is shown note 24 (H).

During the year ended 30 September 2014 the Group complied with all externally imposed capital requirements.

The Group holds assets in excess of the levels specified by the various solvency requirements to ensure that they continue to meet the minimum requirements under a reasonable range of adverse scenarios. The Group's capital management strategy forms part of the Group's broader strategic planning process overseen by the Audit and Risk Committee.

#### 28. OPERATING LEASES

Group		Company	,
2014	2013	2014	2013
\$000	\$000	\$000	\$000
3,834	4,413	-	-
3,492	4,703	-	_
9,953	1,569	-	-
9,754	293	-	-
23,199	6,565	-	-
	3,834 3,492 9,953 9,754	2014 2013 \$000 \$000 3,834 4,413 3,492 4,703 9,953 1,569 9,754 293	2014 2013 2014 \$000 \$000 \$000 3,834 4,413 -  3,492 4,703 - 9,953 1,569 - 9,754 293 -

Operating lease payments represent the future rentals payable for office space under current leases. Initial leases were for an average of four years with rental rates reviewed every two to six years.

### 29. CASH AND CASH EQUIVALENTS

#### (A) RECONCILIATION OF CASH AT THE END OF THE YEAR

Cash at bank and in hand	24,253	15,100	2,891	1,507
Deposits at call	143,809	326,524	-	-
Total cash and cash equivalents	168,062	341,624	2,891	1,507

The effective interest rate for deposits at call is 4% (2013: 3.0%). The balances primarily mature within three months of balance date.

Offsetting within cash and cash equivalents was as follows:

Cash at bank and on call	168,062	342,775
Bank overdraft	<u> </u>	(1,151)
Total cash and cash equivalents	168,062	341,624



#### 29. CASH AND CASH EQUIVALENTS (CONTINUED)

#### (B) RECONCILIATION OF PROFIT FOR THE PERIOD TO NET CASH FLOWS FROM OPERATING ACTIVITIES

	Group		Compa	ıny
	2014	2013	2014	2013
-	\$000	\$000	\$000	\$000
Profit after tax for the year	23,611	34,375	13,868	178,786
Add/(less) non-cash items				
Depreciation of property, plant and equipment	1,761	1,829	-	-
Amortisation of software	931	3,648	_	-
Change in life insurance and life investment contract liabilities	1,194	(25,316)	-	-
Unrealised (loss)/gain on financial assets	(22,978)	41,902	-	_
Share based payments expense and movement in fair value of				
employee share option derivative	-	17	-	-
Increase/(decrease) in deferred tax	16,029	(13,959)	-	
Movement on disposal of property, plant and equipment	673	420	-	-
Intangible asset impairment net of tax	_	32,328	-	_
Gross (loss)/gain on sale of		3-13-3		
subsidiaries	6,319	(96,056)	_	_
<del>-</del>	27,540	(20,812)	13,868	178,786
Add/(less) movements in working capital (excluding the eff	ects of exchar	nge difference	s on consolidation	1)
Decrease in receivables	74.374	106,464	-	277
Decrease in payables	(69,959)	(87,379)	(13,577)	(177,549)
Decrease/(increase) in taxation	68	(9,130)	` · · ·	· · · · ·
_	4,483	9,955	(13,577)	(177,272)
Add other items classified as financing activities				
Decrease in capitalised costs	353	800	•	-
Net cash inflow/(outflow) from	-			
operating activities	32,376	(10,057)	291	1,514

#### **30. CONTINGENT LIABILITIES**

The Group has no contingent liabilities as at 30 September 2014.

The Group is occasionally subject to claims and disputes as a commercial outcome of conducting its insurance business. Provisions are recorded for these claims or disputes when it is probable that an outflow of resources will be required to settle any obligations. Best estimates are included within claims reserves for any litigation that has arisen in the usual course of business.

#### 31. CAPITAL COMMITMENTS

The Group has capital commitments of approximately \$4,641,000 at reporting date related to software under development (2013: \$2,556,000).



#### 32. SHARE BASED PAYMENTS

The Company has no active executive share option scheme as at 30 September 2014. All fully vested share options were forfeited in December 2013. The equity settled conditions during the current financial year are set out in the tables below. The exercise prices were set at the average of the share price for the 5 days before grant date. Subject to the discretion of the Board, options are forfeited if an employee leaves the Group before the options vest.

Vesting requirements include service and performance conditions. The performance condition is based on a market condition such as total shareholder return achieved at the end of each reporting period. The holders of the options are not entitled to dividends or have other shareholder benefits, including voting rights.

The grant date fair value for options was estimated by using a binomial pricing model. The main inputs to the model were as follows:

Terms of share schemes	Tranche F
Exercise price after rights issue	\$2.10
Grant date	11-Dec-07
Vesting date	1-Dec-10
Expiry date	1-Dec-13
Expected volatility	20%
Risk free rate	5.71%
Amount expensed during 2014 year (\$000)	<del>-</del>
Amount expensed during 2013 year (\$000)	-

Expected volatility was determined by looking at the performance of the share price over a number of periods ranging from six months to two years adjusted to remove significant impacts arising from one off events.

The expected life is based on best estimates of management allowing for non-transferability, exercise restrictions and behavioural considerations. No share options were issued in 2014 (2013: nil).

Tranche F share options that were forfeited during the 2014 year of \$44,225 were transferred to retained earnings.

The following reconciles the share options outstanding at the beginning and end of the year.

	Number of options	Weighted average exercise
30 September 2014	Tranche F	price
Outstanding at start of year	100,000	\$2.10
Forfeited	(100,000)	\$2.10
Outstanding at the end of the year	_	\$2.10
Exercisable at the end of the year	-	\$2.10

30 September 2013	Number of options				Weighted average exercise
	Tranche E	Tranche F	Tranche G	Tranche I	price
Outstanding at start of year	3,000,000	300,000	200,000	300,000	\$1.92
Forfeited	(3,000,000)	(200,000)	-	(300,000)	\$1.95
Exercised	-	-	(200,000)	-	\$1.38
Outstanding at the end of the year	-	100,000		-	\$2.10
Exercisable at the end of the year	-	100,000	-	-	\$2.10

All tranches had been fully vested as at 30 September 2013.



#### 33. TRANSACTIONS AND BALANCES WITH RELATED PARTIES

### (A) SUBSIDIARIES

During the year there have been transactions between TOWER Limited and its subsidiaries. Balances outstanding are interest free and payable on demand.

Related party receivable and payable balances of TOWER Limited at the reporting date were as follows:

Related party	2014	2013	Nature of	Type of
	\$000	\$000	Relationship	Transaction
TOWER New Zealand Limited	<b>2</b> 2,888	20,008	Subsidiary	Advance
TOWER Health & Life Limited	(172,750)	(102,346)	Subsidiary	Loan
TOWER Insurance Limited	(14)	-	Subsidiary	Settlement

The receivable owing from TOWER consolidated tax group members in 2014 of nil (2013: nil) represents the benefit of tax losses offset by TOWER Limited as a member of the TOWER consolidated tax group. All subsidiary companies incorporated in New Zealand listed in note 11 except for TOWER Option Scheme Limited are members of the TOWER consolidated tax group.

TOWER Limited enters into transactions with its related parties in the normal course of business. Transactions during the year included partial settlement of intercompany balances and intercompany dividends as shown below:

Related party	2014	2013	Nature of	Type of
_	\$000	\$000	Relationshi	p Transaction
TOWER New Zealand Limited	2,902	29,333	Subsidiary	Settlement/Advance
TOWER Financial Services Group Limited	14,000	178,453	Subsidiary	Dividend
TOWER Operations Limited	(70,000)	(102,346)	Subsidiary	Loan
TOWER Operations Limited	(404)	-	Subsidiary	Operation expense
TOWER Insurance Limited	(14)	-	Subsidiary	Operation expense
TOWER New Zealand limited	-	1,153	Subsidiary	Group tax loss offset

During the year a number of the Company's subsidiaries have been amalgamated resulting in the transfer of intercompany balances of these subsidiaries to the amalgamating entities. These transfers have not been included in the above movements due to non-transactional nature of the transfers.

#### (B) KEY MANAGEMENT PERSONNEL COMPENSATION

The remuneration of key management personnel during the year was as follows:

	Group	1	Compan	У
	2014	2013	2014	2013
_	\$000	\$000	\$000	\$000
Salaries and other short-term employee		-		
benefits paid	2,000	3,384	-	-
Termination benefits	976	1,042	-	-
Share based payments	-	17	-	-
Independent directors fees (1)	495	824	495	724
_	2,495	5,267	495	724
<del>-</del>				

<sup>(1)</sup> Information regarding individual directors' and executives' compensation is provided in the Corporate Governance section of the Annual Report.

#### (C) LOANS TO KEY MANAGEMENT PERSONNEL

There have been no loans made to directors of the Company and other key management personnel of the Group, including their personally related parties (2013: nil).



#### 33. TRANSACTIONS WITH RELATED PARTIES (CONTINUED)

#### (D) OTHER TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL

Key management also hold various policies and accounts with TOWER Group companies. These are operated in the normal course of business on normal customer terms.

Up until 29 September 2013, Guinness Peat Group Plc (GPG) held approximately 34% of TOWER's shares, which made it a related party to the Group. The Group did not have any material transactions or balances with GPG, other than in the normal course of its investment activities.

#### 34. EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the net profit attributed to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

Diluted earnings per share is calculated by dividing the net profit attributed to shareholders of the Company by the weighted average number of ordinary shares on issue during the year adjusted for the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

There was no dilutive impact of outstanding share options on basic earnings per share for 2014 (2013: nil).

	Group	
	2014	2013
	\$000	\$000
Profit attributable to shareholders from continuing operations	21,207	289
Profit attributable to shareholders from discontinuing operations	1,987	33,956
	Number	Number
	of shares	of shares
Weighted average number of ordinary shares for basic and diluted earnings per		
share	187,795,541	238,455,989
	Cents	Cents
Basic and diluted earnings per share from continuing operations	11.29	0.12
Basic and diluted earnings per share from discontinued operations	1.06	14.24

#### 35. IMPACT OF CANTERBURY EARTHQUAKES

There remains considerable uncertainty surrounding the measurement of gross claims liabilities in respect of the Canterbury earthquakes. This uncertainty arises from a number of factors including; longer than normal claims development periods; the allocation of claim costs between events; building cost related inflation; EQC recoveries and complexities associated with determining risk margin, discount rates, inflation and other key actuarial assumptions.

For the year ended 30 September 2014, gross ultimate incurred claims is \$706,900,000 (2013: \$600,400,000) in respect of the 4 September 2010, 22 February 2011, 13 June 2011 and 23 December 2011 earthquakes. There is no impact on the income statement from this increase in gross incurred claims due to reinsurance cover.

A key factor determining the level of impact on the income statement is the apportionment of the gross ultimate incurred claims and associated reinsurance recoveries across the various earthquake events. Given the large number of claims the Group has already processed and the level of data the Group has gathered in respect of the claims, the Group has been able to develop a sophisticated approach based on actual data to determine the apportionment across earthquake events. This approach has been applied to a sample of properties for which the Group has received claims. The findings from this sample have been applied to the wider population of claims. This extrapolation process involves subjectivity and actual experience may deviate, perhaps substantially, from results presented in the financial statements. Given that the February 2011 event has exceeded the reinsurance cover of \$325 million, any movement in gross ultimate incurred claims allocated to the February 2011 event from the current \$358 million allocated, will have a direct impact going forward on the Profit before taxation and Equity of the Group.

The Group's Appointed Actuary has been directly involved with the earthquake ultimate incurred claims estimate and this extends to the derivation of this range of outcomes. Given the nature of uncertainties associated with the Canterbury earthquakes, actual claims experience may deviate, perhaps substantially, from the gross outstanding claims liabilities recorded as at 30 September 2014. Any changes to estimates will be recorded in the accounting period when they become known.

In October 2014, TOWER Limited confirmed the successful placement of its reinsurance programme for the TOWER Limited Group for the 2014/15 financial year. The programme again involves reinsurance cover for two catastrophe events. TOWER has continued to enhance its reinsurance programme, with the limit for 2014/15 increased to \$682 million per event (2013: \$585 million). The excess for an event in 2014/15 remains at \$10 million (2013: \$10 million).



#### **36. SUBSEQUENT EVENTS**

#### **DIVIDEND DECLARED**

On 26 November 2014 the Directors declared a dividend of 8 cents per share. There will be no imputation credits attached to the dividend. The dividend will be paid on 3 February 2015 (Payment Date) to all shareholders on the register as at 5pm on Tuesday, 22 January 2015 (Record Date). The estimated dividend payable is \$14,060,000 based on the share register at 30 September 2014.

TOVVER will not be operating its Dividend Reinvestment Plan for the final dividend.

TOWER will withhold resident and non-resident withholding tax where applicable in respect of this final dividend.

#### **RETURN OF CAPITAL**

On 26 November 2014, the Board approved for announcement to the market, the return of approximately 34 million of capital to shareholders via a voluntary on-market buyback. Details of the buyback are subject to completion of legal, accounting and actuarial due diligence. Further information will be provided to shareholders in the next quarter via issuance of a Disclosure Document.

#### 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE

Consolidated results of discontinued operations/disposal groups are as follows:

	2014 \$000	2013 <b>\$</b> 000
Profit for the year from discontinued operations/disposal		
groups		
Profit/(loss) for the year from discontinued operations:		
Health business (A)	-	940
Investments business (B)	-	4,007
Non-Participating life business (C)	-	(3,655)
Australian liabilities (D)	(711)	(7,114)
Participating life business (E)	5,675	2,841
Profit/(loss) from discontinued operations	4,964	(2,981)
Profit from disposal of subsidiaries (2)		
Health business (A)	105	17,553
Investments business (B)	(90)	66,626
Non-Participating life business (C)	1,312	(12,483)
Participating life business attributable cost (E)	(4,304)	(2,431)
Impairment of intangible assets <sup>(1)</sup>	-	(32,328)
	(2,977)	36,937
Profit from discontinued operations/disposal groups	1,987	33,956
	2014	2013
	\$000	\$000
Net assets/(liabilities) held for sale:		
Australian liabilities (D)	-	(17,068)
Participating life business (E)		39,439
Total net assets held for sale	•	22,371
Liabilities transferred on disposal of Australian operation	(16,628)	

#### Note:

- (1) Management have reviewed the carrying value of intangible assets in light of recent business disposals. During the September 2013 financial year following the review, an impairment of \$44.9 million (\$32.3 million net of tax) was recorded against the carrying value of Intangible assets software. This impairment has been expensed in the 30 September 2013 results reducing the profit from discontinued operations/disposal groups.
- (2) Profits for the year from disposal of subsidiaries in the table above result from releases of provision (net of tax) for the Health, Investments and participating life businesses.



### 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE (CONTINUED)

#### (A) SALE OF TOWER MEDICAL INSURANCE LIMITED

On 30 November 2012, TOWER Limited sold its health insurance business, TOWER Medical Insurance Limited to Australian health insurer, nib holdings limited for approximately \$102 million. The sale followed a strategic review of TOWER Group's businesses announced earlier in 2012. The sale of TOWER Medical Insurance Limited has resulted in the health insurance business segment being treated as a discontinued operation of the Group.

Operating results for the two months prior to sale of TOWER Medical Insurance Limited have been removed from individual lines in the financial statements and notes, as required by accounting standards, and have been presented as a discontinued operation. A more detailed breakdown of the financial performance, position and cash flows of TOWER Medical Insurance Limited is presented below.

The results of the health business were as follows:

The results of the health business were as follows.		
	2014	2013
	\$000	\$000
Premium revenue from insurance contracts	-	24,812
Investment revenue		1,047
Net operating revenue	•	25,859
Claims expense	-	18,718
Net claims expense	-	18,718
Decrease in policy liabilities	-	(667)
Management and sales expenses	-	6,503
Net claims and operating expenses	•	24,554
Profit before taxation	-	1,305
Income tax expense	-	(365)
Profit after tax from discontinued operations	-	940
Cash flows of the health business:		
Operating cash inflow	*	3,068
investing cash inflow/(outflow)	-	41,230
Financing cash (outflow)	-	
Total cash inflow/(outflow)		44,298
Profit on disposal		
	2014	2013
	\$000	\$000
Cash consideration received	-	102,346
Net assets at 30 September 2012	-	76,955
Profit after tax to 30 November 2012	520	940
Net assets at 30 November 2012	-	77,895
Gross profit on disposal	•	24,451
Less directly attributable costs of sale	146	(7,235)
Tax directly attributable to costs of sale	(41)	337
	105	(6,898)
Profit on disposal	105	17,553



### 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE (CONTINUED)

#### (B) SALE OF TOWER INVESTMENTS BUSINESS

On 26 February 2013, TOWER Limited announced the sale of its investments business comprising, TOWER Managed Funds Limited, TOWER Managed Funds Investments Limited, TOWER Employee Benefits Limited, TOWER Asset Management Limited and TOWER Investments Limited, to Fisher Funds Management Limited for approximately \$79 million. The sale followed a strategic review of TOWER Group's businesses announced in 2012. The sale has resulted in the investments business segment being treated as a discontinued operation of the Group. Completion of the sale occurred on 2 April 2013.

The operating results of the investments business have been removed from individual lines in the financial statements and notes, as required by accounting standards, and have been presented as a discontinued operation. A more detailed breakdown of the financial performance, position and cash flows of the investments business is presented below.

The results of the investments business were as follows:

The results of the investments business were as follows.		
	2014	2013
	\$000	\$000
Investment revenue	( <del>=</del> )	123
Fee and other revenue	-	17,996
Net operating revenue	-	18,119
Management and sales expenses	-	12,517
Net claims and operating expenses	•	12,517
Profit before taxation		5,602
Income tax expense		(1,595)
Profit after tax from discontinued operations	-	4,007
Cash flows of disposal group held for sale:		
Operating cash inflow	_	246
Investing cash (outflow)/inflow	-	(63)
Financing cash outflow	<u>-</u>	(236)
Total cash outflow		(53)
Profit on disposal		
	2014	2013
	\$000	\$000
Cash consideration receivable	-	79,708
Net assets at 1 April 2013		6,714
Net assets on disposal	-	6,714
Gross profit on disposal	-	72,994
Less directly attributable costs of sale	90	(6,877)
Tax directly attributable to costs of sale	(180)	509
	(90)	(6,368)
(Loss)/Profit on disposal	(90)	66,626



#### 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE (CONTINUED)

#### (C) SALE OF NON-PARTICIPATING LIFE BUSINESS

On 16 May 2013, TOWER Limited announced the sale of most of its non-participating life insurance business to Fidelity Life Assurance Company Limited for the aggregate value to TOWER, including cash consideration and release of capital, of \$189 million. The sale followed a strategic review of TOWER Group's businesses announced in 2012. The sale has resulted in the non-participating life business segment being treated as a discontinued operation of the Group. Completion of the sale occurred on 1 August 2013.

As part of the sale of the non-participating life business, an amount due to Fidelity Life Assurance Company Limited for the transfer of certain net insurance liabilities was offset against the purchase price payable by Fidelity Life Assurance Company Limited to TOWER. TOWER has applied for a binding ruling from Inland Revenue on the deductibility of this amount and this is currently at a consultation stage. TOWER has not included any benefit that may arise from this tax deduction in the financial statements.

The operating results and financial position of the non-participating life business have been removed from individual lines in the financial statements and notes, as required by accounting standards, and have been presented as a discontinued operation and disposal group held for sale. A more detailed breakdown of the financial performance, position and cash flows of the non-participating life business is presented below.

The results of the non-participating life business were as follows:

	2014	2013
_	\$000	\$000
Premium revenue from insurance contracts	-	72,614
Less: Outwards reinsurance expense	•	(19,279)
Net operating revenue	•	53,335
Claims expense	-	33,900
Less: reinsurance recoveries revenue	<u> </u>	(13,242)
Net claims expense	a	20,658
Decrease in policy liabilities	-	9,388
Management and sales expenses	-	33,315
Net claims and operating expenses	-	63,361
(Loss)/profit before taxation	-	(10,026)
Income tax credit	-	6,371
(Loss)/profit after tax from discontinued operations		(3,655)
Cash flows of the health business:		
Operating cash inflow	-	(1,851)
Total cash inflow	<b>a</b>	(1,851)
Profit on disposal	Group	
	2014	2013
_	\$000	\$000
Cash consideration received	1,550	71,841
Final adjustment on net assets	(876)	-
Tax on gain on disposal	(5)	-
Net Assets at 1 August 2013	-	73,230
Gross gain/(loss) on disposal	669	(1,389)
Less directly attributable costs of sale	479	(12,696)
Tax directly attributable to costs of sale	164	1,602
_	643	(11,094)
Profit/(loss) on disposal	1,312	(12,483)



### 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE (CONTINUED)

#### (D) DISPOSAL OF AUSTRALIAN LIABILITIES

On 28 November 2013, TOWER Limited announced the approval by the Federal Court of Australia for the portfolio transfer of the runoff business underwritten by the TOWER Insurance Limited's Australian branch. The transfer included disposing of all policies written or assumed by the branch and all the associated assets and liabilities under those policies. The sale was completed on 5 December and resulted in the release of approximately \$20 million surplus capital to TOWER Insurance Limited.

Operating results and financial position of the Australian branch runoff business have been removed from individual lines in the financial statements and notes, as required by accounting standards, and have been presented as a discontinued operation and disposal group held for sale. A more detailed breakdown of the financial performance, position and cash flows of the Australian branch runoff business is presented below.

The results associated with the Australian liabilities were as follows:

	2014	2013
	\$000	\$000
Claims expense	-	6,718
Less: reinsurance recoveries revenue	43	340
Net claims expense	43	7,058
Management and sales expenses	1,978	56
Net claims and operating expenses	2,021	7,114
Loss before taxation	(2,021)	(7,114)
Income tax expense	1,310	-
Loss after tax from discontinued operations	(711)	(7,114)
Cash flows of disposal group held for sale:		
	2014	2013
	\$000	\$000
Operating cash outflow	<u> </u>	(3,006)
Total cash outflow	-	(3,006)
The financial position of the Australian business held for sale was as follows:		
	2014	2013
Assets	\$000	\$000
Reinsurance receivables	-	622
Total assets	•	622
Liabilities		
Insurance liabilities		17,690
Total liabilities	-	17,690
Net liabilities	=	(17,068)
	2014	2013
	\$000	\$000
Liabilities transferred on disposal	(16,628)	•
Currency movement on closure of branch operations	(1,912)	-
Net claims and management expenses prior to transfer of liabilities	(109)	_
Tax	1,310	_
Branch operations closure costs	(711)	<b>.</b> ■0
-	()	



#### 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE (CONTINUED)

#### (E) SALE OF TOWER LIFE (N.Z.) LIMITED

On 1 July 2014, TOWER Limited announced the sale of TOWER Life (N.Z.) Limited to Foundation Life (NZ) Holdings Limited for \$36 million of which \$2 million will be deferred for two years post settlement. The sale was subject to Overseas Investment Office and Reserve Bank of New Zealand approval, both of which were received in August 2014. The sale has resulted in the remaining life business segment being treated as a discontinued operation of the Group. Completion of the sale occurred on 29 August 2014 with a further \$1.7 million receivable by the Group as a result of net asset statement completion adjustments in accordance with the sale and purchase agreements.

The operating results and financial position of the life business have been removed from individual lines in the financial statements and notes, as required by accounting standards, and have been presented as a discontinued operation and disposal group held for sale. A more detailed breakdown of the financial performance, position and cash flows of the remaining life business is presented below.

The results of the remaining life business were as follows:

The results of the remaining in a section of the section of	2014	2013
	\$000	\$000
Premium revenue from insurance contracts	8,429	9,771
Less: Outwards reinsurance expense	100	53
Net premium revenue	8,529	9,824
Investment revenue	62,914	4,045
Management fees	95	73
Net operating revenue	71,538	13,942
Claims expense	44,854	39,041
Less: reinsurance recoveries revenue	185	-
Net claims expense	45,039	39,041
Increase/(decrease) in policy liabilities	1,892	(27,807)
Management and sales expenses	5,270	5,135
Net claims and operating expenses	52,201	16,369
Profit/(loss) before taxation	19,337	(2,427)
Income tax (expense)/credit	(13,662)	5,268
Profit for the year from operations	5,675	2,841
Profit from disposal of non-participating life business (1)	7	-
Profit for the year from discontinuing operations	5,682	2,841
Cash flows of the health business:	9.077	(22,000)
Operating cash inflow/(outflow)	8,977 (1,737)	(22,008) 8,831
Investing cash inflow	(3,444)	14,091
Financing cash (outflow)/inflow  Total cash inflow	3,796	914
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<sup>(1)</sup> Disposal of non-participating life business employee provision release during year ended 30 September 2014 in the above results table is included within Directly attributable costs of sale in note 37(C).



# 37. DISCONTINUED OPERATIONS AND DISPOSAL GROUPS HELD FOR SALE (CONTINUED)

The financial position of the remaining life business was as follows:

	2014	2013
Assets .	\$000	\$000
Cash and cash equivalents	-	8,399
Receivables	-	36,452
Financial assets at fair value through profit or loss	(#)	625,663
Derivative financial assets	-	48,082
Current tax asset	-	3,479
Deferred tax asset	_	16,104
Total assets	•	738,179
Liabilities		
Payables	-	1,971
Provisions	-	57
Insurance liabilities	-	7,008
Derivative financial liability	=	5,086
Deferred tax liabilities	2	84
Life insurance contract liabilities	-	660,945
Life investment contract liabilities	<b>-</b>	23,589
Total liabilities	•	698,740
Net assets	-	39,439
Profit on disposal		
	2014	2013
	\$000	\$000
Cash consideration received	34,000	-
Deferred consideration at NPV	1,846	-
Purchase price adjustment at completion	1,682	-
	37,528	-
Less net assets at 29 August 2014	(41,121)	-
Gross loss on disposal	(3,593)	-
Directly attributable costs of sale	(813)	(2,880)
Tax directly attributable to costs of sale	102	449
	(711)	(2,431)
Loss on disposal	(4,304)	(2,431)





# Independent Auditors' Report

to the shareholders of TOWER Limited

### Report on the Financial Statements

We have audited the financial statements of TOWER Limited ("the Company") on pages 2 to 58 which comprise the balance sheets as at 30 September 2014, the income statements, the statements of comprehensive income, the statements of changes in equity and the statements of cash flows for the year then ended, and the notes to the financial statements that include a summary of significant accounting policies and other explanatory information for both the Company and the Group. The Group comprises the Company and the entities it controlled at 30 September 2014 or from time to time during the financial year.

### Directors' Responsibility for the Financial Statements

The Directors are responsible for the preparation of these financial statements in accordance with generally accepted accounting practice in New Zealand and that give a true and fair view of the matters to which they relate and for such internal controls as the Directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand) and International Standards on Auditing. These standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider the internal controls relevant to the Company's and the Group's preparation of financial statements that give a true and fair view of the matters to which they relate, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

We have no relationship with, or interests in, TOWER Limited or any of its subsidiaries other than in our capacities as auditors and providers of other assurance and assurance related services. These services have not impaired our independence as auditors of the Company and the Group.



# Independent Auditors' Report

TOWER Limited

### **Opinion**

In our opinion, the financial statements on pages 2 to 58:

- (i) comply with generally accepted accounting practice in New Zealand;
- (ii) comply with International Financial Reporting Standards; and
- (iii) give a true and fair view of the financial position of the Company and the Group as at 30 September 2014, and their financial performance and cash flows for the year then ended.

### Report on Other Legal and Regulatory Requirements

We also report in accordance with Sections 16(1)(d) and 16(1)(e) of the Financial Reporting Act 1993. In relation to our audit of the financial statements for the year ended 30 September 2014:

- (i) we have obtained all the information and explanations that we have required; and
- (ii) in our opinion, proper accounting records have been kept by the Company as far as appears from an examination of those records.

### Restriction on Use of our Report

This report is made solely to the Company's shareholders, as a body, in accordance with Section 205(1) of the Companies Act 1993. Our audit work has been undertaken so that we might state to the Company's shareholders those matters which we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report or for the opinions we have formed.

Chartered Accountants 27 November 2014 Auckland