



# Tower Limited

## Health & Safety Policy

May 2020

## Document Information

<b>Policy Name</b>	Tower Limited Health & Safety Policy
<b>Policy Type</b>	Board Policy
<b>Policy Preparer</b>	Corporate Governance Counsel
<b>Policy Owner</b>	GM People & Culture
<b>Policy applies to</b>	All staff members of Tower Limited and its subsidiaries
<b>Version Number</b>	2.0
<b>Approver</b>	Tower Limited Board
<b>Date of Approval</b>	18 May 2020
<b>Effective From</b>	18 May 2020
<b>Date of Next Review</b>	June 2022

## Document History

<b>Version</b>	<b>Date</b>	<b>Changes</b>	<b>Reason for change</b>	<b>Author</b>	<b>Date Approved</b>
1.0	May 2018	First version as recommended by the Governance Manager & Company Secretary.	Implementation of policy in accordance with best practice	Lara Teesdale	28 May 2018

2.0	May 2020	<p>Incorporates recommendations from the 2019 Health &amp; Safety Management System audit that was completed by KPMG.</p> <p>Minor updates to align with the wording in the Health and Safety at Work Act 2015, the Institute of Directors Health and Safety Guide: Good Governance for Directors 2016, and the Tower Health and Safety Policy Statement.</p>	Review	Hannah Snelling	May 2020
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## 1. Introduction

- 1.1 Tower Limited and its subsidiaries (together referred to as '**Tower**') are committed to providing a healthy and safe working environment for workers and other relevant persons (for example, visitors, customers etc), who may be affected by Tower's activities.
- 1.2 This policy sets out Tower's commitments and obligations in relation to health and safety. As a Person Conducting a Business or Undertaking (**PCBU**), Tower is required to comply with the Health and Safety at Work Act 2015 (**Act**).
- 1.3 Health and safety is paramount at Tower. Everyone at Tower contributes towards a safe working environment, a positive safety culture and continuous improvement of the health, safety and wellbeing of our workers.
- 1.4 This Policy should be read alongside:
  - the Act and other relevant legislation and guidance; and
  - Tower's Health and Safety Policy Statement (appendix A)

## 2 Principles

- 2.1 Tower is committed to providing a healthy and safe environment for all our workers and eliminating risks to health and safety as far as is reasonably practicable.
- 2.2 Tower will provide a robust health and safety risk management system that is maintained, monitored and regularly reviewed for continuous improvement.
- 2.3 Health and safety includes all aspects of physical safety, as well as mental and emotional health and safety.
- 2.4 Health and safety is everyone's responsibility at Tower. Tower will strive to create a positive and pro-active culture of health and safety awareness through leadership, worker engagement and risk management.

2.5 As stated in the Risk Appetite Statement, Tower has a very low appetite for any action that puts the health and well-being of the Tower team and customers at risk.

### 3 Responsibilities

#### ***All Officers (being Directors and the Executive Leadership Team)***

##### 3.1 All Officers:

- should keep updated about best practice matters relating to health and safety
- will exercise care, skill and due diligence to ensure that Tower complies with its duties and obligations under the Act. Due diligence includes taking reasonable steps to understand Tower's operational health and safety risks, and ensure they are appropriately managed and resourced
- may obtain external health and safety advice where reasonable and appropriate
- should commission periodic external reviews of Tower's health and safety systems, processes and practices to ensure continued alignment with best practice.

#### ***Directors***

##### 3.2 Tower Directors are responsible for:

- Monitoring and reviewing Tower's Health and Safety Risks.
- Determining and regularly reviewing Tower's Health and Safety Policy, Health and Safety framework and Statement.
- Monitoring compliance with the Tower's health and safety framework, policies and relevant legislation.
- Holding the Executive Leadership Team to account for implementing Tower's Health and Safety Policy and achieving targets.

3.3 Directors will endeavour to visit Tower sites at least once per year to view Tower's health and safety approach and ensure alignment with Tower's Health and Safety principles and objectives.

#### ***Executive leadership team***

##### 3.4 Tower's Executive Leadership Team is responsible for:

- Providing health and safety leadership by encouraging conversations about health and safety and wellbeing and taking pro-active steps that are aligned with Tower's health and safety values, goals and vision.
- Identifying health and safety hazards and risks and implementing appropriate risk management strategies and systems. Determining and implementing health and safety targets and tracking Tower's performance to give effect to Board strategy.
- Monitoring and reporting on health and safety risks, hazards, incidents and mitigants and responding in a timely way to that information.

- Creating a culture of health and safety awareness and communicating with workers on health and safety matters.
- Identifying and allocating appropriate resources to health and safety management.
- Striving for continuous improvement of health and safety systems and processes.
- Monitoring the health and safety practices and standards of contractors and third party providers to ensure alignment with Tower's objectives.
- Supporting employees injured at work to participate in rehabilitation programmes to facilitate the early return to work.

### ***Health and Safety Advisor***

- 3.5 The Health and Safety Advisor is responsible for advising the Board and Management on all health and safety matters. In addition, the Health and Safety Advisor must:
- Ensure that workers are provided with continuous education and training on health and safety matters
  - Oversee Tower's health and safety representatives, fire wardens, first aid officers and health and safety committee
  - Ensure comprehensive and appropriate reporting and investigation of health and safety matters to management and the Board
  - Manage Tower's relationship with WorkSafe, including in the case of notifiable events
  - In all other ways advise on compliance with the Act, relevant regulations and codes of practice.

### ***Workers***

- 3.6 Tower workers must take reasonable care for their own health and safety and not act in a manner that intentionally jeopardises their own, or another person's health or safety.
- 3.7 Tower workers should proactively mitigate any risks that may affect their own health and safety, or the health and safety of others, as far as they are reasonably able to do so. Such health and safety risks and mitigating actions may include, but are not limited to:
- eliminating physical hazards in the workplace
  - reporting any health and safety hazards, incidents, injuries or 'near-miss' incidents in accordance with reporting processes (see Beacon for more information)
  - taking sick leave to prevent contagion of an illness or to mitigate risk of worsening the workers own health or wellbeing by continuing ordinary business activities at Tower
  - reporting incidents of harassment or bullying to their manager, the Health and Safety Advisor, or via the Whistleblower service (see Tower's Whistleblower Policy for more information).
- 3.8 Tower workers must comply as far as they are reasonably able with any reasonable instruction given by Tower to allow Tower to comply with the Act
- 3.9 Tower workers must also co-operate with Tower's health and safety practices and procedures set out in this policy or any other policy issued from time to time. Policies include Tower's Code of Ethics and documents relating to diversity and inclusion.

- 3.10 Tower encourages all workers to participate in the conversation about Health and Safety. Any ideas for improvement to Tower's health and safety policies, processes or practices should be provided to Tower's Health and Safety Representatives, Committee or the Health and Safety Advisor.

## 4. Reporting

- 4.1 The Board will receive and consider a monthly health and safety report from management outlining health and safety risks, incidents, activities and any other relevant information.
- 4.2 Tower's Executive Leadership Team will ensure that Tower's vision for health and safety is communicated prominently and strongly across Tower
- 4.3 Tower's Executive Leadership Team will also ensure that the value of Director site visits are promoted at Tower and any relevant findings reported back to the relevant work area.
- 4.4 Reporting against the Board's Risk Appetite Statement, including health and safety risk, is provided to the Board Risk Committee as part of the regular Risk & Compliance Report.

## 5. What will success look like?

Our measures for success are:

### **Critical risks and risk appetite**

- Critical risks and treatment plans for mitigation are clearly defined
- Critical risk descriptors align to key areas of Health and Safety, namely Leadership, Worker Engagement and Risk Management
- Everyone knows what the Critical Health and Safety risks are at Tower, that people know their role, and there is business wide involvement in an annual review of Critical Health & Safety risks
- All work-related incidents that result in fatalities, permanent disability or time lost from work of one day/shift or more are recorded and reviewed against our low appetite for occurrences, as documented in the Risk Appetite Statement

### **Health and safety culture**

- Health and safety inductions are completed within the first weeks of commencing employment/engagement with Tower.
- Evidence of enhanced conversations, communication and education regarding health and safety, which will be evaluated through engagement surveys and feedback through Health & Safety Representatives
- Alignment to Tower's Values, the leadership tools, and the self-leadership approach

### **Overlapping health and safety responsibilities**

- Having a risk map and framework that clearly sets out how Tower works with its suppliers and contractors on keeping safe and staying healthy

- Responsibilities and accountabilities of each party for every task are clearly defined
- Evidence of collaboration with suppliers to ensure the safety of Tower customers and sharing information about emerging health and safety risks

#### **The right training and support to promote wellbeing of all our people**

- Having a shared understanding of mental health and wellbeing and understanding why it's important to think and talk about wellbeing at work.
- Training programmes that includes practical learning regarding how we can enhance our wellbeing culture
- An overall improvement in employee wellbeing demonstrated through employee KPI's and employee feedback
- Connecting to our leadership expectations and rituals, providing leaders the tools to regularly monitor the wellbeing of teams, with appropriate training and knowledge to act appropriately to any issues or risks identified
- Promotion of support services

## **6. Definitions**

- 6.1 Terminology used in this Policy should be read consistently with the Act.
- 6.2 'Act' means the Health and Safety at Work Act 2015.
- 6.3 'Director' means a director of Tower.
- 6.4 'Officer' is defined in the Act and includes directors of Tower and any other person occupying a position that allows the person to exercise significant control over the management of Tower. For Tower's purposes, an 'Officer' is:
- Tower directors
  - Tower Executive Leadership Team who exercise significant control over the management of Tower.
- 6.5 'PCBU' is a Person Conducting a Business or Undertaking and means Tower in the context of this Policy. It is further defined in the Act.
- 6.6 'Tower' means Tower Limited and its subsidiaries and related companies.
- 6.7 'Worker' is defined in the Act and for the purposes of this Policy includes employees, contractors, subcontractors, trainees, those on a work trial, volunteers etc, carrying out work for Tower.

## **7. Review**

- 7.0 This policy will be formally reviewed every two years.



## Appendix A Health and Safety Policy Statement

# Health and Safety Policy Statement

### **Our Aim:**

We all complete our workday and return home safe and well.

### **Our Vision:**

Health and safety is paramount at TOWER and everyone contributes towards a safe working environment. We strive for a positive safety culture and continuous improvement of the health, safety and wellbeing of our workers.

### **Our Commitment:**

TOWER is committed to a healthy and safe working environment for employees, contractors, visitors and any other third party.

All health and safety legislative requirements will be met by continually building a positive and pro-active health and safety culture. We will provide a robust health and safety management system that is maintained and regularly reviewed for continuous improvement.

### **We will achieve this by:**

- Ensuring all leaders are competent and accountable for health and safety
- Implementing policies and procedures that meet legal obligations and protect the health and safety of those to whom we owe a duty of care
- Identifying and assess health and safety hazards, impacts and risks from our activities and services
- Setting health and safety objectives, targets, identify risks, and demonstrate continuous improvement
- Developing and introduce plans and strategies to ensure we achieve agreed objectives and manage risks
- Monitoring, review and report our performance measured against a set of objectives and targets.
- Providing information, training and supervision to employees and other suppliers and their workers, ensuring they are competent to do their jobs safely.
- Accurately reporting and recording all incidents, ensuring investigations identify root causes, and there is accountability for corrective actions.
- Actively managing the safe return to work of any employee who has suffered a work-related injury or illness.
- Taking responsibility for safety and wellbeing and making sure our actions or inactions do not place us or anyone else in harm's way.

**Signed:**

**Date:** 25 September 2020

**Chief Executive Officer:** Blair Turnbull